PRESIDENTIAL SEARCH
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As the president of the Board of Regents, State of Iowa, I am excited as we embark on the search for the next president of the University of Iowa. As we begin this process, I join all those who want to see the continued success of the university. Hiring a president is one of the most critical functions of the Board of Regents, and finding the next outstanding leader is the next step in continuing the upward trajectory of the UI.

The University of Iowa’s success, simply put, is the success of our state and nation. Through groundbreaking research and scholarship, world-renowned clinical care, and a classroom experience shaped by leading faculty, the University of Iowa is an institution of distinction. The positive momentum that is underway will provide the next leader of the university the opportunity to write the next chapter of the UI’s history. On behalf of my fellow regents, we look forward to the search committee completing its work, forwarding us a list of finalists, and selecting the next great leader of the University of Iowa. We are excited to work with the next president to guide the University of Iowa to even greater successes.

Michael Richards
President
Board of Regents, State of Iowa
The entire University of Iowa community looks forward to welcoming a new president to our campus. Despite the many challenges confronting public higher education, we are excited and optimistic about our future. The university enjoys an outstanding reputation nationally and globally, with many highly ranked programs and a superb faculty and staff that are well regarded for their research, teaching, and service. The search committee has prepared this book to help acquaint you with the university’s strengths and its distinctive environment. We hope you will find this information helpful.

Sandra Daack-Hirsch
Associate professor and interim executive associate dean of the College of Nursing
Search committee co-chair

John Keller
Associate provost and dean of the Graduate College
Search committee co-chair
SEARCH COMMITTEE

Search committee members

Co-chairs:

Sandra Daack-Hirsch
Associate professor and interim executive associate dean of the College of Nursing

John Keller
Associate provost and dean of the Graduate College

Committee members:

P. Sue Beckwith
Alumna (’80 BS, ’84 MD) and philanthropist

Nancy Boettger
Board of Regents, State of Iowa

David Cunning
Professor of philosophy and department chair, College of Liberal Arts and Sciences

Armando Duarte
Professor of dance and director of the Bachelor of Fine Arts program, College of Liberal Arts and Sciences

Anjali Deshpande
Clinical associate professor of epidemiology, College of Public Health

Richard Frauenholz
President, American Federation of State, County, and Municipal Employees (AFSCME) Local 12

Cathy Glasson
President, Service Employees International Union (SEIU) Local 199

Mackensie Graham
President, Graduate and Professional Student Government

Nicole Grosland
Professional of biomedical engineering, College of Engineering, and faculty athletics representative

Kay Hegarty
Associate professor of practice in accounting, Tippie College of Business

Jim Lindenmayer
Board of Regents, State of Iowa

Teresa Marshall
Professor and Michael W. Finkelman Centennial Professor of Teaching, College of Dentistry, and vice president, Faculty Senate

Heather Mineart
President, Staff Council

Ali Salem
Professor of pharmaceutical sciences and Jyle and Sharon Brighty Endowed Chair, College of Pharmacy

John Piegors
President of the Graduate Student Senate and member of COGS/UE Local 896

Liz Tovar
Interim associate vice president for diversity, equity, and inclusion

P. Sue Beckwith
Alumna (’80 BS, ’84 MD) and philanthropist

Cathy Glasson
President, Service Employees International Union (SEIU) Local 199

Mackensie Graham
President, Graduate and Professional Student Government

Joseph Yockey
Professor and Michael and Brenda Sandler Faculty Fellow in Corporate Law, College of Law, and president of Faculty Senate

Ex-officio members:

Michael Richards
President, Board of Regents, State of Iowa

Mark Braun
Executive director, Board of Regents, State of Iowa

Rachel Boon
Chief academic officer, Board of Regents, State of Iowa
LEADERSHIP PROFILE

The Board of Regents, State of Iowa, invites applications for the position of president of the University of Iowa (UI).

UI is a flagship public doctoral university (R1), founded in 1847 and comprising 12 colleges, an academic medical center, membership in Big Ten athletics, and world class programs in creative and performing arts. Iowa has been a member of the Association of American Universities since 1909. The university is devoted to providing a liberal arts education balanced with professional preparation, research, and public service. The board seeks an individual who will build upon the University of Iowa’s legacy and embrace its direction toward new chapters of exploration, discovery, creation, and engagement.

The university community expects a strong advocate, a loyal and stable presence, and an agile leader with considerable social capital and foresight.

The new president must bring leadership characteristics that reflect a genuinely unifying, ethical, and inspirational presence. The successful candidate will be a leader who is motivating and expert in interpersonal and organizational awareness. Emotional intelligence, responsiveness, and adaptability are key qualities, along with the ability to effectively organize information and priorities and make prompt, sound decisions in the midst of complex and exacting circumstances.

The president must shape productive, collaborative relationships on behalf of UI and be an articulate, courageous champion of the university statewide.

UI seeks a president arriving with an innovative, forward-thinking vision in mind, one that will be shaped through collegial discussions, listening, and learning about the university’s culture and traditions. The UI presidency will be led by a fair-minded, critical thinker. The well-being of all students must be foremost, including recruitment, retention, and success with the guidance of an enormously talented faculty and staff.

The president will demonstrate commitment to diversity, equity, and inclusion explicitly and in narrative. The president will give particular attention to providing a safe and reassuring environment for a diverse population, setting an example of thoughtful leadership while exhibiting an action-oriented mindset in all aspects of diversity, equity, inclusion, and social justice. The university community will enjoy a visible and approachable president who expresses interest and concern about them at all levels of their endeavors and experiences.

The successful candidate must be able to master the fusion of academic and administrative excellence and be capable of advancing UI in keeping with the university’s mission, vision, and values. The ideal candidate must be able to work effectively in a collaborative governance environment, using a consultative style.

The UI presidential search committee is committed to identifying a president who meets the leadership characteristics identified during listening sessions for the university constituency groups and stakeholders. The successful candidate will thrive in a public university system led by a Board of Regents and Executive Director. Toward that important end, the achievements, qualities, and attributes possessed by the ideal candidate are listed below:

• Record of success as an educator, scholar, and servant leader in the academic enterprise;
• Substantial understanding of undergraduate and graduate teaching, learning, creative scholarship, research, international education, and technology;
• Deep appreciation for the roles of liberal arts, professional education, and economic development within a research university;
• Demonstrated commitment to academic freedom, tenure, and ideals of shared governance;
• Success in implementing and embodying best practices for diversity, equity, and inclusion in all policies and procedures;
• Excellent listening, written, and oral communication skills with capacity to inspire and practice transparent communication with integrity;
• Proven skills in senior administrative level fiscal management, resource generation, and budget allocation;
• Deep knowledge of strategic planning and focused, clear decision making for the future;
• Understanding of national and international marketing and recruitment methods, retention, and enrollment management;
• Significant senior level management knowledge and ability to attract, empower, and retain outstanding faculty, administrators, and staff;
• Proactive commitment to student needs and student-first, student-centered learning;
• Appreciation and support for student athletes, intercollegiate athletics, and athletic department operations;
• Desire to be the collaborative voice and face of the university with all stakeholders, including the Board of Regents; business community; Iowa’s K-12 and higher educational systems; local, state, and federal elected officials; and the state’s residents;
• Commitment to working with UI Center for Advancement and proficiency in alumni engagement, philanthropy, fundraising, and development of donor support opportunities;
• Preferred experience in connection with an academic medical center; and
• Earned doctorate or terminal degree from an accredited institution of higher education.

Applications and Nominations

The University of Iowa offers the next president the opportunity to be academically ambitious and join a distinctive, energetic community as a trusted team leader, team player, and team builder. For best consideration, applications and nominations should be received by March 15, 2021, and must include a letter of interest addressing the qualifications described (not more than three pages); a current résumé or curriculum vitae; and the names of five professional references with each person’s position, office or home address, e-mail address and telephone numbers.

The search is being assisted by Rod McDavis, Managing Principal, and James McCormick and Janice Fitzgerald, Executive Search Consultants, AGB Search. Contact may be made at rod.mcdavis@agbsearch.com, 804-514-1982; jm.mccormick@agbsearch.com, 651-238-5188; or janice.fitzgerald@agbsearch.com, 717-580-0663. Responses should be sent electronically (MS Word or PDF Format) to iowapresident@agbsearch.com. For more information about the UI presidential search, go to https://presidentialsearch.uiowa.edu.

It is the policy of the Board of Regents, State of Iowa to provide equal opportunity in employment and all aspects of Regents operations to all persons without regard to race, creed, color, religion, sex, national origin, age, disability, marital status, sexual orientation, or any other status protected by state or federal law.

The successful candidate will be a leader who is motivating and expert in interpersonal and organizational awareness.
THE UNIVERSITY OF IOWA
The University of Iowa is one of the nation’s premier public research universities, dedicated to academic excellence; groundbreaking discoveries and creations; commitment to the state and the world; and a culture that prizes community, diversity, and opportunity.

A reputation for excellence

Iowa is known around the world for its commitment to excellence in the arts, sciences, and humanities. It is home to the first and best creative writing program in the world, as well as one of America’s top teaching hospitals. Its faculty, staff, and students have pioneered fields such as educational testing and speech pathology, sent UI-built instruments on virtually every mission in NASA history, and traced the genetic origins of countless human diseases. Its 12 colleges are home to scholars dedicated to bridging disciplines and reinventing higher education.

Iowa’s collaborative, can-do culture fosters a campuswide dedication to student success. Welcoming students from all backgrounds, helping them chart paths that serve their individual interests and goals, and giving them tools to graduate on time and on budget are central to Iowa’s mission. The Iowa approach works—and undergraduate graduation rates well exceed the national average.

Iowa students graduate with the skills, perspectives, and values they need to lead productive lives and have rewarding careers. The university’s strong liberal arts tradition prizes exploration, flexibility, and broad-based knowledge, while innovative teaching facilities and methods infuse timeless lessons with new energy. Today’s graduates are tech savvy and team oriented.

Iowa’s size, structure, and culture foster interaction among scholars at all levels, with advanced programs surrounding and shaping a vital liberal arts core. Strong graduate and professional programs enrich the undergraduate experience while providing unparalleled opportunities for students who want to take their education further.

Alongside education and discovery, Iowa is known for its NCAA Division I athletics programs, a world-class academic medical center, commitment to statewide service, and its role as an economic engine for the state of Iowa. The university has launched new programs that lend support and expertise to businesses across the state, and a pervasive spirit of entrepreneurship guides student start-ups, new enterprises built on faculty discoveries, and other innovations.

A proud history

The University of Iowa was founded on Feb. 25, 1847, in Iowa City as Iowa’s first public university and located in the state’s first capital. When Des Moines became the seat of state government in 1857, the Old Capitol building became the geographic and symbolic heart of the university campus.

Iowa has been a member of the Big Ten Conference since 1899 and a member of the Association of American Universities since 1909.

From its founding, Iowa has been a beacon of equality and opportunity for all people. It was the nation’s first public university to admit men and women on an equal basis, the first public institution to award law degrees to women and African Americans, and the first state university to recognize and continuously fund a gay student organization.

Iowa invented the Master of Fine Arts degree, becoming the first institution to accept creative work in lieu of a written thesis. It pioneered fields ranging from educational television to cochlear implants.

In more recent years, the university has faced and overcome historic challenges—from a devastating campus flood in 2008 to the global economic downturn, the impact of new technology, and now, finding innovative and collaborative ways to endure a global pandemic. Community spirit, pragmatic vision, and dedicated leadership have helped Iowa weather these crises. Today, the University of Iowa is stronger than ever and is poised to write a new chapter in its more than 170-year history.

IN 2019, THE UI WAS AWARDED ITS LARGEST-EVER RESEARCH GRANT—A $115M CONTRACT FROM NASA TO STUDY THE MAGNETIC FIELD INTERACTIONS BETWEEN THE EARTH AND SUN.
MISSION AND CORE VALUES

The university’s 2016–21 strategic plan highlights these priorities:

Mission

In pursuing its missions of teaching, research, and service, the university seeks to advance scholarly and creative endeavor through leading-edge research and artistic production; to use this research and creativity to enhance undergraduate, graduate, and professional education; health care, and other services provided to the people of Iowa, the nation, and the world; and to educate students for success and personal fulfillment in a diverse world.

The University of Iowa carries out its academic mission primarily through its 12 colleges, which offer undergraduate and graduate education; professional education, and education and training in the health sciences. More about the Strategic Plan can be found at provost.uiowa.edu/strategic-plan-2016–2021.

The Strategic Plan Development Group is leading the creation of the university’s 2021–26 strategic plan, emphasizing areas of distinction in student success; engagement; research and discovery; diversity, equity, and inclusion; and collaboration, in addition, as the group develops this plan during the COVID-19 pandemic, the plan will emphasize flexibility and innovation and will seek to reflect lessons learned during the current crisis.

Core values

In planning, setting priorities, and carrying out every aspect of its mission, the University of Iowa is guided by seven interdependent commitments:

Excellence
Learning
Community
Diversity
Integrity
Respect
Responsibility

Rankings

Iowa is home to two of the nation’s best writing programs, the Iowa Writers’ Workshop and the Nonfiction Writing Program. The Iowa Writers’ Workshop was the first creative writing degree program in the U.S. to award a Master of Fine Arts and has become the model for creative writing programs around the world. In its 2020 rankings, U.S. News & World Report ranked Iowa as the top public university for teaching writing and communications in all disciplines.

The 2020 U.S. News & World Report “Best Colleges” rankings list the University of Iowa No. 34 among the nation’s best public universities. Iowa is ranked No. 88 in the “Best National Universities” category, which contains more than 300 U.S. public, private, and for-profit institutions. The Tippie College of Business was ranked No. 21 among public university business schools, No. 32 overall, and the College of Engineering is No. 39 among publics, No. 69 overall.

Each year, U.S. News & World Report ranks professional schools in business, education, engineering, law, and medicine. The most recent rankings for each respective college at Iowa are:

20. Carver College of Medicine—Primary Care
27. College of Law
34. Carver College of Medicine—Research
47. College of Education
74. College of Engineering

The College of Public Health and College of Pharmacy also are ranked periodically by the magazine. The College of Public Health was most recently ranked No. 19, while the College of Pharmacy is No. 18.

Overall, the UI has 65 graduate colleges and programs ranked by U.S. News & World Report. Eleven hold top-10 rankings.

In addition, U.S. News & World Report also periodically ranks programs in the arts, sciences, social sciences, humanities, and health. The specialty rankings are based solely on nominations by deans and deans of graduate studies, who are asked to choose programs of excellence in each specialty.

The following are all ranked Iowa graduate schools, specialties, and programs, beginning with the highest-ranked programs. Iowa offers 151 graduate degree and professional degree programs.

Rankings with an asterisk (*) were not ranked for the 2020 issue of America’s Best Graduate Schools, but represent the college or program’s most recent ranking.

1. Physician Assistant
   (Carver College of Medicine)*
2. Audiology
   (College of Liberal Arts and Sciences)
3. Social Psychology
   (College of Liberal Arts and Sciences)*
4. Physical Therapy
   (Carver College of Medicine)*
6. Speech-Language Pathology
   (College of Liberal Arts and Sciences)
6. Doctor of Nursing Practice, Adult Gerontology/Primary
   (College of Nursing)*
7. Nurse Practitioner: Adult/Gerontology, Acute Care
   (College of Nursing)*
8. Health Care Management
   (College of Public Health)*
9. Rehabilitation Counseling
   (College of Education)*
10. Student Counseling and Personnel Services
    (College of Education)
14. Nursing, Doctorate
    (College of Nursing)
15. Family Medicine
    (Carver College of Medicine)
18. College of Pharmacy
18. Clinical Psychology
   (College of Liberal Arts and Sciences)*
19. College of Public Health*
21. Nursing, Master’s
    (College of Nursing)
23. Fine Arts
   (College of Liberal Arts and Sciences)
20. Carver College of Medicine, Primary Care
23. Environmental/Environmental Health Engineering
   (College of Engineering)
26. Psychology
   (College of Liberal Arts and Sciences)*
27. College of Law
29. Internal Medicine
   (Carver College of Medicine)
30. Business/corporate law
   (College of Law)
32. Library and Information Studies
   (Graduate College)*
34. Carver College of Medicine—Research
36. Sociology
   (College of Liberal Arts and Sciences)*
37. Political Science
   (College of Liberal Arts and Sciences)*
40. Statistics
   (College of Liberal Arts and Sciences)*
41. Industrial/Manufacturing/Systems Engineering
   (College of Engineering)
42. Economics
   (Tippie College of Business)*
42. English
   (College of Liberal Arts and Sciences)*
43. Criminal Law
   (College of Law)
46. Contract Law
   (College of Law)
47. College of Education
51. Legal Writing
   (College of Law)
52. International Law
   (College of Law)
53. Civil Engineering
   (College of Engineering)*
53. History
   (College of Liberal Arts and Sciences)*
54. Biology
   (College of Liberal Arts and Sciences)*
55. Biostatistics
   (College of Public Health)*
55. Biomedical Engineering/
   Bioengineering
   (College of Engineering)
58. Mechanical Engineering
   (College of Engineering)*
59. Social Work
   (College of Liberal Arts and Sciences)*
61. Physics
   (College of Liberal Arts and Sciences)*
62. Intellectual Property Law
   (College of Law)
62. Mathematics
   (College of Liberal Arts and Sciences)*
64. Computer Science
   (College of Liberal Arts and Sciences)*
67. Chemistry
   (College of Liberal Arts and Sciences)*
61. Computer Engineering
   (College of Engineering)*
61. Chemical Engineering
   (College of Engineering)*
68. Electrical/Electronic Communications Engineering
   (College of Engineering)
68. Tax Law
   (College of Law)
74. College of Engineering
78. Health Care Law
   (College of Law)*
78. Earth Sciences
   (College of Liberal Arts and Sciences)
86. Clinical Legal Training
   (College of Law)
105. Trial Advocacy
   (College of Law)
106. Environmental Law
   (College of Law)
Enrollment

In fall 2020, University of Iowa enrollment reached 31,730, an 800-student decrease from the year before, largely attributed to the COVID-19 pandemic. Despite the drop in enrollment, the fall 2020 first-year undergraduate class was the most academically accomplished class in university history.

15:1 STUDENT-TO-FACULTY RATIO

THE MEDIAN GPA OF THE FALL 2020 INCOMING CLASS WAS 3.78, HIGHER THAN ALL PREVIOUS CLASSES.

Diversity, fall 2020

<table>
<thead>
<tr>
<th>Race</th>
<th>Number</th>
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<tbody>
<tr>
<td>White/Other</td>
<td>23,716</td>
</tr>
<tr>
<td>African American</td>
<td>971</td>
</tr>
<tr>
<td>Asian American</td>
<td>1,519</td>
</tr>
<tr>
<td>Two or More Races</td>
<td>1,029</td>
</tr>
<tr>
<td>International</td>
<td>2,072</td>
</tr>
<tr>
<td>American Indian or Native Alaskan</td>
<td>54</td>
</tr>
<tr>
<td>Native Hawaiian or Other Pacific Islander</td>
<td>20</td>
</tr>
<tr>
<td>Latinx/o/a</td>
<td>2,349</td>
</tr>
<tr>
<td>Two or More Races</td>
<td>1,029</td>
</tr>
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Total enrollment, fall 2020

<table>
<thead>
<tr>
<th>Category</th>
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<tbody>
<tr>
<td>Undergraduate</td>
<td>22,405</td>
</tr>
<tr>
<td>Graduate</td>
<td>6,170</td>
</tr>
<tr>
<td>Professional</td>
<td>1,873</td>
</tr>
<tr>
<td>Postgraduate</td>
<td>1,282</td>
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Residency, fall 2020

<table>
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<tr>
<th>Category</th>
<th>Number</th>
</tr>
</thead>
<tbody>
<tr>
<td>Resident</td>
<td>19,187</td>
</tr>
<tr>
<td>Nonresident</td>
<td>12,543</td>
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Total enrollment, 2010–2020

<table>
<thead>
<tr>
<th>Year</th>
<th>Undergraduate</th>
<th>Graduate and Professional</th>
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<tbody>
<tr>
<td>'10</td>
<td>21,176</td>
<td>9,649</td>
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<tr>
<td>'11</td>
<td>22,125</td>
<td>9,190</td>
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<tr>
<td>'12</td>
<td>22,125</td>
<td>9,190</td>
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<tr>
<td>'13</td>
<td>22,093</td>
<td>9,190</td>
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<tr>
<td>'14</td>
<td>22,093</td>
<td>9,190</td>
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<tr>
<td>'19</td>
<td>22,093</td>
<td>9,190</td>
</tr>
<tr>
<td>'20</td>
<td>22,405</td>
<td>9,325</td>
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Undergraduate outcomes

The university’s emphasis on advising and undergraduate student success has boosted retention, graduation, and placement rates along with other outcomes and measures.

First-year retention rate, 2008–2018

<table>
<thead>
<tr>
<th>Year</th>
<th>One-year retention</th>
</tr>
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<tbody>
<tr>
<td>08</td>
<td>83.0%</td>
</tr>
<tr>
<td>09</td>
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<tr>
<td>10</td>
<td></td>
</tr>
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<td>16</td>
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<td>17</td>
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<tr>
<td>18</td>
<td>86.0%</td>
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Graduation rates, 2008–2018

<table>
<thead>
<tr>
<th>Year</th>
<th>Six-year retention</th>
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<tbody>
<tr>
<td>08</td>
<td>66.0%</td>
</tr>
<tr>
<td>09</td>
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<td></td>
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<td>13</td>
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<tr>
<td>14</td>
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<tr>
<td>15</td>
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<tr>
<td>16</td>
<td></td>
</tr>
<tr>
<td>17</td>
<td></td>
</tr>
<tr>
<td>18</td>
<td>72.0%</td>
</tr>
</tbody>
</table>

Placement rates based on surveys of May 2017 graduates

<table>
<thead>
<tr>
<th>Category</th>
<th>Placement Rate</th>
</tr>
</thead>
<tbody>
<tr>
<td>All</td>
<td>95%</td>
</tr>
<tr>
<td>Business</td>
<td>97%</td>
</tr>
<tr>
<td>Education</td>
<td>92%</td>
</tr>
<tr>
<td>Engineering</td>
<td>94%</td>
</tr>
<tr>
<td>CLAS</td>
<td>94%</td>
</tr>
<tr>
<td>Nursing</td>
<td>98%</td>
</tr>
</tbody>
</table>

Iowa’s 86% first-year retention rate is 15 percentage points above the national average for four-year public institutions.
ADMINISTRATION
The Board of Regents, State of Iowa, is the governing body for Iowa’s public universities, which include the University of Iowa, Iowa State University, the University of Northern Iowa, and two special preschool/K–12 schools, the Iowa School for the Deaf and the Iowa Braille and Sight Saving School.

The Board of Regents was created by the Iowa General Assembly in 1909 and comprises nine citizen volunteers appointed by the governor and confirmed by the Iowa Senate, serving staggered six-year terms. The board provides oversight; establishes system-wide policies; and approves academic programs, budgets, tuition and fees, and capital projects. The board also serves as trustee of the UI Hospitals & Clinics.

The president reports to the Board of Regents.
Undergraduate Student Government

The mission of Undergraduate Student Government (USG) is to represent, serve, and empower all undergraduate students. USG offers input and guidance to faculty, staff, and administration on issues that matter to students and acts as the official student voice to the Board of Regents, State of Iowa, and to local and federal legislators. USG allocates the Student Activity Fee to campus organizations, services, and initiatives that serve students.

President
Connor Wooff
College of Liberal Arts and Sciences

Vice president
Mara Smith
College of Education

Graduate and Professional Student Government

Graduate and Professional Student Government (GPSG) represents the university’s nearly 10,000 graduate and professional students and advocates on their behalf to university administrators, the Board of Regents, and state and federal legislators. The group’s mission is to improve the experience of graduate and professional students.

President
Mackensie Graham
College of Law

Vice president
Ellen Kiser
Graduate College

Charter committees

Established collectively by Faculty Senate, Staff Council, USG, GPSG, and the university president, charter committees advise on policy development and interpretation, assuring university-wide activities serve the best interests of education and society.

- Committee on Diversity
- Council on Teaching
- Family Issues
- Financial Aid Advisory
- Funded Retirement and Insurance
- Hancher Auditorium Committee
- Information Technology Advisory
- Lecture
- Parking and Transportation
- Recreational Services
- Research Council
- Sustainability
- University Libraries
- University Safety and Security

SHARED GOVERNANCE

The university has a strong tradition of collaborative, respectful decision-making that draws on faculty, staff, and student perspectives. Advisory groups convened by the university president to help shape policy include shared governance organizations and charter committees.
The University of Iowa has a long tradition of collaboration and respectful decision-making that draws on faculty, staff, and student perspectives.

The President’s Cabinet is comprised of senior institutional leaders who represent all aspects of the university. The 12-member cabinet provides advice and counsel to the president on all strategic and operational matters.
THE PRESIDENT’S CABINET

The President’s Cabinet is composed of senior institutional leaders who represent all aspects of the university. The cabinet provides advice and counsel to the president on all strategic and operational matters.

Gary Barta
Henry B. and Patricia B. Tippie Director of Athletics Chair

Barta was named director of athletics in June 2006 after serving as athletic director at the University of Wyoming and senior associate athletic director at the University of Washington. He earned a bachelor’s degree at North Dakota State University, where he later worked as director of development.

Sarah Hansen
Vice president for student life

Hansen was appointed vice president for student life in 2020, after serving the University of Iowa and the Division of Student Life for more than 22 years. A graduate of Iowa, she oversees 13 departments focused on student success and drives change in critical areas such as diversity, equity, and inclusion (DEI); health and well-being; and student development. Her research interests revolve around reflection and integration of learning across contexts.

J. Brooks Jackson
Vice president for medical affairs and the Tyrone D. Artz Dean of the Carver College of Medicine

Jackson was named vice president for medical affairs and dean of the Carver College of Medicine in October 2017. He had served as vice president for health sciences and dean of the medical school at the University of Minnesota since 2014. He is board-certified in pathology and blood banking.

Terry Johnson
Chief financial officer and treasurer

Johnson was appointed chief financial officer and treasurer in February 2016 after successfully serving in the position as the interim for a year. He joined the university in 1993 and became associate vice president and university controller in 1997. He holds a bachelor’s degree in accounting from Luther College and an MBA from the University of Iowa. He is a certified public accountant.

Kevin Kregel
Executive vice president and provost (interim)

Kregel was appointed interim executive vice president and provost in July 2020 after serving as executive vice provost and senior associate provost for faculty from July 2019, and as associate provost for faculty from September 2014. He earned a bachelor’s degree and doctorate (physiology and biophysics) from the UI, and subsequently completed a postdoctoral fellowship at the University of Arizona. In 1993, Kregel joined the faculty at Iowa and currently holds the rank of full professor. He was department executive officer in the Department of Health and Human Physiology prior to his appointment as associate provost.

Rod Lehnerutz
Senior vice president for finance and operations

Lehnerutz was appointed senior vice president for finance and operations in February 2016 after successfully serving in the position as the interim for a year. He also holds responsibilities as university architect. Previously, he was director of planning, design, and construction at Iowa, where his responsibilities included all physical development of the UI campus. Born and raised in Iowa City, he received his degree in architecture from the University of Kansas in 1990 and his executive MBA from Iowa in 2002.

Lynette Marshall
President and chief executive officer, University of Iowa Center for Advancement

Marshall is president and CEO of the University of Iowa Center for Advancement. During her tenure, the UI Center for Advancement experienced record performance and growth and became a national leader in creating a campus culture of philanthropy. Marshall provides leadership to several national groups, including the Association of Governing Boards, the Council for the Advancement and Support of Education (CASE), and the CASE 50 Steering Committee. She also currently serves as dean of the Big Ten Fundraisers Institute.

Peter Matthes
Vice president for external relations and senior advisor to the president

Matthes, a native of Iowa City, earned both his bachelor’s degree in political science and an MBA from the University of Iowa, where he was active in undergraduate student government and campus leadership. He spent two years in Washington, D.C., on former U.S. Rep. Jim Leach’s staff and then moved to Des Moines to take a position on the Iowa Senate Republican Caucus staff, where he served eight years, the final four as staff director. In 2010, he became director of federal relations at the UI. He was named to his current role in 2014.
Liz Tovar
Associate vice president for diversity, equity, and inclusion (interim)
Tovar was named associate athletics director for academic student services at the University of Iowa in July 2013. She joined the Iowa athletics staff after serving as associate athletics director of student-athlete academic support services at Northern Illinois University for two years. She previously worked in student-athlete academic support services at The Ohio State University and the University of Kansas. Tovar earned a bachelor’s degree, master’s degree, and PhD from the University of Kansas. In August 2020, she was named interim associate vice president for diversity, equity, and inclusion.

Marty Scholtz
Vice president for research
Scholtz was named vice president for research in June 2019. Previously, he served as the executive associate vice president for research at Texas A&M University, where he held faculty appointments in the departments of biochemistry and biophysics, molecular and cellular medicine, and medical biochemistry and genetics. His research has focused on fundamental studies of the folding, stability, and solubility of proteins and peptides. He received a Bachelor of Science degree from the University of Nebraska–Lincoln and a doctorate in chemistry from the University of California, Berkeley.

Laura McLeran
Associate vice president for external relations and senior advisor to the president
McLeran was named associate vice president for external relations and senior advisor to the president in 2015 and served as the interim vice president for student life in early 2020. She joined the Office of the President in 2003 and prior to that served in various roles in the Division of Student Life. McLeran earned both her bachelor’s degree and MBA from the University of Iowa.

Carroll Reasoner
Vice president for legal affairs and general counsel
Reasoner was appointed vice president for legal affairs and general counsel in 2008. Reasoner received her bachelor’s degree in 1973 and her law degree in 1976, both from the University of Iowa. She was in private practice in Cedar Rapids for 32 years before joining the university.

THE PRESIDENT’S CABINET
J. Brooks Jackson
Carver College of Medicine
Jackson became vice president for medical affairs and dean of the Roy J. and Lucille A. Carver College of Medicine in November 2017. As dean of the Carver College of Medicine, he is the leader of Iowa’s only comprehensive allopathic medical school. In addition to serving as dean, Jackson is a professor in the Department of Pathology in the Carver College of Medicine and is board-certified in pathology and blood banking. He also is an internationally recognized AIDS researcher. Prior to leading UI Health Care, Jackson served as the vice president for health sciences and dean of the medical school at the University of Minnesota.

David Johnsen
College of Dentistry
Johnsen was appointed dean in 1995 after serving as chair of pediatric dentistry at Case Western Reserve University. He received his dental degree from the University of Michigan and an MS in pediatric dentistry from the UI, then joined the faculty at West Virginia University. The college is preparing to search for a new dean as Johnsen has announced that his term as dean will end in mid-2022.

Daniel Clay
College of Education
Clay was appointed dean of the college in 2016. Previously, he was dean of the University of Missouri College of Education, a role he assumed in 2010. He is a nationally recognized scholar and fellow of the American Educational Research Association and the American Psychological Association. He is an award-winning author and successful entrepreneur involved in business startups inside and outside education.

Harriet Nembhard
College of Engineering
Nembhard was named dean of the College of Engineering and Roy J. Carver Professor of Engineering in July 2020. She is also professor of industrial and systems engineering. Nembhard is an accomplished researcher in manufacturing and health care systems engineering. Her work has led to several advances, including a patented imprint lithography manufacturing process for small-scale medical devices and a sensor-based system to conduct early screening for Parkinson’s disease.

Kevin Washburn
College of Law
Washburn joined the college in 2018 after serving as assistant secretary for the Bureau of Indian Affairs from October 2012 to January 2016. He was previously dean of the University of New Mexico School of Law from July 2009 to October 2012. A citizen of the Chickasaw Nation of Oklahoma, he holds a law degree from Yale Law School.

Sara Sanders
College of Liberal Arts and Sciences (interim)
Sanders was appointed interim dean of the College of Liberal Arts and Sciences in July 2020. She also serves as the college’s director of diversity, equity, and inclusion. Sanders is a professor in the School of Social Work, and joined the University of Iowa faculty in 2003. She was awarded the President and Provost Award for Teaching Excellence in 2015, named Deans Scholar in 2011, and is a fellow of the Gerontological Society of America. She served as director of the School of Social Work from 2015 to 2019, and as the college’s associate dean for strategic initiatives from January to July 2020.

Julie Zerwic
College of Nursing
Zerwic was named dean of the college in 2017. Previously, she served as executive associate dean of the College of Nursing at the University of Illinois at Chicago (UIC), a position she held from 2009 to 2017. Zerwic earned a Bachelor of Science in Nursing from the University of Wisconsin–Eau Claire, a Master of Science in Nursing from the University of Wisconsin–Madison, and a PhD from the University of Minnesota. She completed a postdoctoral fellowship at the University of Rochester before joining the faculty at UIC in 1993.

Donald Letendre
College of Pharmacy
Letendre was named dean of the college in 2007. He came to the UI from the University of Rhode Island, where he served as dean and executive secretary of the Rhode Island State Crime Laboratory Commission. He received his Bachelor of Science in Pharmacy from the Massachusetts College of Pharmacy and a Doctor of Pharmacy from the University of Kentucky and completed three years of postgraduate residency training at the University of Kentucky Albert B. Chandler Medical Center.

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Tanya Uden-Holman
University College

Uden-Holman was named associate provost for undergraduate education and dean of University College in June 2018. She previously served as associate dean for academic affairs in the UI College of Public Health and is a clinical professor in the Department of Health Management and Policy within the college. Uden-Holman earned her BA, MA, and PhD in sociology from the University of Iowa.

John Culshaw
University Libraries

Culshaw has served as the university librarian since 2013. Previously he served on the faculty of the University of Colorado at Boulder Libraries, most recently as senior associate dean. He currently serves as president of the Association of Research Libraries and has an extensive professional service record, including leadership positions with the Association of College and Research Libraries and the HathiTrust Digital Library. In 2018, Culshaw was invested as the first Jack B. King University Librarian Chair. He holds a bachelor’s degree in history from the University of Wisconsin-Parkside and a master’s in information studies from Drexel University.

Russell Ganim
International Programs

Ganim is professor of French and associate provost and dean of International Programs. He joined the UI in 2011 as the director of the Division of World Languages, Literatures, and Cultures, serving in that position until 2019. He moved to International Programs in 2020. Much of his career has been devoted to shared governance, including service as president of the UI Faculty Senate. He holds a Bachelor of Arts from Grinnell College, as well as a master’s degree and PhD in sociology from the University of Virginia.

Edith Parker
College of Public Health

Parker joined the UI faculty in 2010 as professor and head of community and behavioral health and was named dean in 2018. She also has a faculty appointment with the UI Public Policy Center and directed the UI Prevention Research Center for Rural Health prior to being named dean. She previously served as associate dean for academic affairs as a member of the faculty of the School of Public Health at the University of Michigan. She holds a bachelor’s degree from Davidson College and Master of Public Health and Doctor of Public Health degrees from the University of North Carolina at Chapel Hill.

John Keller
Graduate College

Keller was named dean of the UI Graduate College in 2002 after serving two years as interim dean. He also serves as associate provost for graduate education and as a professor in the Iowa Institute for Oral Health Research in the UI College of Dentistry. He earned master’s and doctoral degrees from Northwestern University. He served as interim vice president for research and economic development from October 2017 to June 2019. Keller is co-chair of the presidential search committee.

Amy Kristof-Brown
Tippie College of Business

Kristof-Brown was named dean of the college in November 2020, having served as interim dean since March 2020. She began her career at the Tippie College in 1997, serving as the director of graduate studies and the department executive officer for the Department of Management and Entrepreneurship, and then senior associate dean. She is a fellow of the Society for Industrial and Organizational Psychology and the American Psychological Association.

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College Deans and Academic Unit Leaders
OTHER ADMINISTRATIVE OFFICERS REPORTING SOLELY OR JOINTLY TO THE PRESIDENT

Ombudsperson

Cynthia Joyce  
Ombudsperson  
Joyce served as a full-time university ombudsperson from 2005 to Nov. 1, 2020, and is currently working remotely half-time. She has worked as a mediator since 1990 and also is an experienced trainer in conflict resolution and diversity. She holds a bachelor’s degree in psychology from Stanford University and master’s degrees in public and private management and environmental studies from Yale University. A search will be conducted for a full-time replacement.

Rachel Williams  
Ombudsperson  
Williams has served as a half-time university ombudsperson since July 2018. She is a trained mediator and an associate professor with joint appointments in the Department of Gender, Women’s, and Sexuality Studies and in the School of Art and Art History. She joined the UI in 1999.

Confidential resource

The Office of the Ombudsperson is a resource for students, faculty, and staff with problems or concerns and offers informal conflict resolution, mediation services, and advocacy for fair treatment. The office is confidential, neutral, informal, and independent, and follows the International Ombudsman Association’s best practices by reporting to the university president. The office has served campus since 1985 and currently sees about 750 people per year, including confidential consultation with administrators, faculty leaders, and human resources.

Innovation and Economic Development

Jon Darsee  
Chief innovation officer  
Darsee, an Iowa native, spent his career in the medical device and health care services industry, including more than 20 years as an executive in Europe and the United States. His experience includes sales, marketing, corporate communications, product and business development, health policy, reimbursement, mergers and acquisitions, and general operations. He specializes in supporting health care startups and recently served on the American Medical Association Current Procedural Terminology Telehealth Workgroup. Darsee received a Bachelor of General Studies degree from the University of Iowa, where he played men’s basketball and was a member of the 1979–80 Final Four team. He later played professionally in Brazil.

Economic booster

Strengthening the University of Iowa’s role in enhancing the state’s economy, the office oversees UI Ventures, a collection of research-driven startups on campus; Protostudios, a state-of-the-art prototyping facility available to all Iowa entrepreneurs as well as UI faculty, staff, and students; the UI Research Park, a separate campus in Coralville that leases building sites and space to growing technology companies that require sustained research relationships with the UI; and MADE, a UI-led manufacturing and e-commerce initiative.
ADMINISTRATIVE UNITS
OFFICE OF THE EXECUTIVE VICE PRESIDENT AND PROVOST

Providing academic leadership for the university by championing innovation and excellence in teaching, research, creative production, and service.

Academic mission
As the university’s chief academic officer, the provost oversees the university’s colleges and activities in the following broad areas:

Undergraduate education
Working with the colleges to enhance undergraduate education and promote student success; recruiting and retaining excellent students; ensuring access through merit- and need-based financial aid; helping students make a successful transition to the university; preparing students for lifelong professional success.

Graduate and professional education
Enhancing quality graduate and professional education in partnership with the colleges; evaluating programs; promoting graduate student academic and career success; fostering interdisciplinary programs and collaboration.

Faculty
Exercising final responsibility for promotion and tenure decisions; ensuring that policies and procedures support institutional values; supporting recruitment and retention at the college and department levels; providing professional development for faculty and institutional leaders.

Community engagement
Promoting campus and community partnerships for the mutual exchange of ideas, resources, and expertise; creating opportunities for students, staff and faculty to participate in community-engaged teaching, learning and research; extending the reach of Iowa’s academic, cultural, and health care resources; helping enhance economic development, community health, environmental sustainability, cultural vitality, education, social justice, and quality of life across the state and beyond.

Diversity, equity, and inclusion
Recruiting and retaining highly qualified faculty, staff, and students from diverse backgrounds; ensuring a welcoming and inclusive climate in which all faculty, staff, and students can succeed; successfully integrating DEI opportunities throughout the academic and administrative units on campus.

International Programs
Enhancing attention to international issues; facilitating student experiences abroad; promoting research opportunities that expand the university’s global perspective; strengthening faculty resources in international programs commensurate with curricular, research, and public engagement goals.

Information Technology Services
Catering to the needs of students, employees, and visitors by providing technical support, resources and services to help everyone at Iowa work smarter, faster, and safer. With nearly 250 employees and seven departments, ITS is responsible for strategy, planning, and delivery of information technology at Iowa.

Information and resource management
With the senior vice president for finance and operations, developing the university’s annual budget request to the Board of Regents, State of Iowa; advocating for the needs of the academic enterprise; aligning funding with strategic priorities; coordinating data management, financial, and human resource needs.

Board of Regents communications
Reporting on all academic matters; recommending administrative reorganizations and appointment of deans and directors; reporting institutional data; with the senior vice president for finance and operations, preparing tuition and fee requests.
OFFICE OF THE EXECUTIVE VICE PRESIDENT AND PROVOST LEADERSHIP

Executive Vice President and Provost: Kevin Kregel (interim)

Kregel was appointed interim executive vice president and provost in July 2020, after serving as executive vice provost and senior associate provost for faculty from July 2019, and as associate provost for faculty from September 2014. He earned a bachelor’s degree and doctorate (physiology and biophysics) from the UI, and subsequently completed a National Institutes of Health postdoctoral fellowship at the University of Arizona. In 1993, Kregel joined the faculty at Iowa, and currently holds the rank of full professor. He was department executive officer in the Department of Health and Human Physiology prior to his appointment as associate provost.

Kregel has served on numerous collegiate and university committees, and on steering committees for two campuswide cluster hire initiatives. His extramurally funded research laboratory at Iowa has focused on physiological adjustments to exercise, aging, and environmental challenges. He has also been active in leadership positions at the national level, including service as the chair of committees addressing science policy issues for the Federation of American Societies of Experimental Biology and the American Physiological Society.

Reporting positions

- Associate vice president and chief information officer, Information Technology Services
  Steve Fleagle
- Associate vice president for enrollment management
  Brent Gage
- Associate provost and dean of International Programs
  Russell Ganim
- Associate provost for faculty
  Lois Gelst
- Associate provost for graduate and professional education and dean of the Graduate College
  John Keller
- Associate vice president and director of administration and planning
  Don Szeszycki
- Interim associate vice president for diversity, equity, and inclusion
  Liz Tovar
- Associate provost for undergraduate education and dean of University College
  Tanya Uden-Holman

Reporting units

Academic
- Roy J. and Lucille A. Carver College of Medicine
- College of Dentistry
- College of Education
- College of Engineering
- College of Law
- College of Liberal Arts and Sciences
- College of Nursing
- College of Pharmacy
- College of Public Health
- Graduate College
- Tippie College of Business
- University College

Community engagement
- Institute for Clinical and Translational Science (joint report to the vice president for medical affairs)
- International Programs
- UI Libraries
- UI Stanley Museum of Art

Administrative
- Academic Advising Center
- Admissions
- Division of Diversity, Equity, and Inclusion
- Information Technology Services (joint report to the senior vice president for finance and operations)
- Pomerantz Career Center
- Office of the Registrar
- Student Financial Aid
DIVISION OF STUDENT LIFE

Division of Student Life programs and services support the academic mission of the University of Iowa through curricular and co-curricular initiatives geared to enhance students’ experiences from matriculation through graduation.

Enhancing the student experience

The Division of Student Life fosters student success by creating and promoting inclusive, educationally purposeful services and activities within and beyond the classroom guided by the following strategic goals.

Student engagement
Enhance the student experience through meaningful engagement and high-impact practices.

Diversity, equity, and inclusion
Lead boldly through the Division of Student Life’s Diversity, Equity, and Inclusion Action Plan.

Holistic well-being
Lead a campuswide effort for holistic well-being.

Community and belonging
Cultivate virtual and in-person programs and physical spaces that promote a sense of belonging, opportunities for socialization, and community development.

Staff support
Recruit, retain, engage, and develop employees at all levels to enrich student success.

Resources and development
Grow and align division resources and revenue to support division priorities.

DIVISION OF STUDENT LIFE LEADERSHIP

Vice President for Student Life: Sarah Hansen

As the vice president for student life, Hansen leads 13 departments focused on student success and drives change in critical areas such as diversity, equity, and inclusion (DEI), health and well-being, and student development. In her previous role within the Office of the Provost at Iowa, she led the university’s strategic planning process and the implementation of the DEI Action Plan. Hansen also served as the associate vice president in the Division of Student Life at Iowa, where she led division and university-wide student success initiatives. Her research interests revolve around reflection and integration of learning across contexts.

Reporting positions

Executive director and assistant to the vice president for belonging and inclusion
Maria Bruno

Administrative services specialist
Nancy Davin

Title IX coordinator and sexual misconduct response coordinator
Monique DiCarlo

Director of student life communications
Anne Matthes

Senior human resources director
Talinda Pettigrew

Associate vice president and dean of students
Angie Reams

Senior advisor to the vice president for student life and dean of students
Eric Rosow

Executive director of business, planning, and technology
Scott Seagren

Director of projects and partnerships
Teri Schnelle

Assistant vice president for student life and senior director of University Housing and Dining
Von Stange

Reporting units

Iowa Memorial Union
Leadership, Service, and Civic Engagement
Multicultural and International Student Support and Engagement
Office of the Dean of Students
Office of the Sexual Misconduct Response Coordinator
Rape Victim Advocacy Program
Recreational Services
Student Life Communications
Student Health and Wellness
Student Disability Services

University Counseling Service
University Housing and Dining
Women’s Resource and Action Center
The Office of the Vice President for Research (OVPR) provides resources and support to researchers and scholars to forge new frontiers of discovery and innovation and to promote a culture of creativity that benefits the campus, state, and world.

**Fueling research, scholarship, and innovation**

The University of Iowa is a leader in research and scholarship in medicine, bioengineering, writing, and other areas of excellence, and new discoveries and insights are being made from computer modeling and autonomous vehicles to space, weather, and the humanities. OVPR helps researchers and scholars secure funding to support that work—resources that provide opportunities and spur collaboration and innovation.

**Supporting and sharing discovery**

OVPR helps connect scholars, researchers, artists, entrepreneurs, and students with the resources to generate work that serves the greater good.

**Administration**

Providing central support for identifying and winning external funds, meeting regulatory requirements, conducting research that involves people or animals, and tracking administrative information.

**Public engagement**

Sharing Iowa’s museum collections with the public; fostering interdisciplinary and policy-minded research; and providing services with broad community impact.

**Research cores**

Administering centralized facilities for scientific research—microscopy, fermentation, mass spectrometry, and more.

**Intellectual property**

Through its UI Research Foundation, the office helps protect, develop, and bring to market discoveries and inventions derived from UI research, including medical devices, pharmaceuticals, and other products and services that directly benefit the public.

**External funding**

Iowa continues to secure strong external support for research and other priorities.

<table>
<thead>
<tr>
<th>Total external funding, FY 2016–2020</th>
</tr>
</thead>
<tbody>
<tr>
<td>FY 2016</td>
</tr>
<tr>
<td>$51.9 million</td>
</tr>
</tbody>
</table>

*FY 2020 increase due in part to Coronavirus Aid, Relief, and Economic Security Act, also known as the CARES Act, funding to offset COVID-19 pandemic costs.*

**OFFICE OF THE VICE PRESIDENT FOR RESEARCH**

External Funding

Other External Funding

External Funding for Research

$424,108,064

$431,442,212

$84,341,980

$506.3 million

$557.7 million

$554.0 million

$588.7 million

$666.2 million

$551.9 million

$57.7 million

$54.0 million

$58.7 million

$66.2 million
OFFICE OF THE VICE PRESIDENT FOR RESEARCH LEADERSHIP

Vice President for Research: Marty Scholtz

Scholtz was named vice president for research in June 2019. Previously, he served as the executive associate vice president for research at Texas A&M University, where he held faculty appointments in the departments of biochemistry and biophysics, molecular and cellular medicine, and medical biochemistry and genetics. His research has focused on fundamental studies of the folding, stability, and solubility of proteins and peptides. He received a bachelor of science degree from the University of Nebraska-Lincoln and a doctorate in chemistry from the University of California, Berkeley.

Reporting positions

Senior associate vice president for research
Richard Hichwa

Associate vice president for research
Ann Ricketts

Associate vice president for research
Jennifer Lassner

Assistant vice president and executive director for UI Research Foundation
Marie Kerbeshian

Reporting units

Research administration
Office of Animal Resources
Office of the Institutional Animal Care and Use Committee
Conflict of Interest in Research Office
Division of Sponsored Programs
Environmental Health and Safety Office
Human Subjects Office
Research Information Systems
Research Development Office
Human Resources and Financial Administration

Museums, centers, and public engagement
Office of the State Archaeologist
Pentacrest Museums (Old Capitol Museum and Museum of Natural History)
Public Policy Center
Obermann Center for Advanced Studies
State Hygienic Laboratory
Injury Prevention Research Center
Center for Health Effect, of Environmental Contamination

Center for Global and Regional Environmental Research
Iowa Center for Research by Undergraduates

Core facilities
Central Microscopy Facility
Fermentation Facility
High Resolution Mass Spectrometry Facility
High Throughput Screening Facility
Iowa Creates

Intellectual property
UI Research Foundation

Invention disclosures and licenses/options, 2011–2020

Federal

Individuals

Businesses and corporations

Foundations and associations

Hospitals and other universities

State and local governments

Other

External funding by source, FY 2020

Invention disclosures

Licenses/ options

OFFICE OF THE VICE PRESIDENT FOR FINANCE AND OPERATIONS

Finance and Operations serves as a steward of the university’s financial resources, provides services that support and enhance the institution’s missions, fosters a strong working environment, and connects with external organizations.

Facilities Management
Manages the design and construction of new facilities and renovation of existing facilities; stewardship and maintenance of buildings and grounds; developing and managing the biomass fuels program and other utilities-related projects.

Utility public-private partnership
In March 2020, the UI transferred management of its utility system to ENGIE North America as part of an innovative public-private partnership (P3). The 50-year partnership with ENGIE and Meridiam will allow the UI to invest $15 million each fiscal year in support of the university’s strategic plan and core missions of teaching, research, and scholarship.

One of the first universities in the country to engage in a utility P3, the UI placed the upfront payment from ENGIE and Meridiam into an endowment in order to acquire the additional funding for institutional priorities. As of Aug. 31, 2020, the market value had increased to $1.056 billion, or about 7.2%, since the initial investment in March 2020.

Financial management and budget
Establishing the university’s annual operating budget and coordinating the state budget request process; assessing available resources to implement UI-wide initiatives; providing fiscal and budget policy analysis and support; and monitoring budgets for controls, analysis, revision, and reporting.

Treasurer operations
 Providing banking and cash management services; monitoring performance of investments and providing debt service; and administering the campus ID card program.

Controller
Providing central accounting, reporting, tax compliance, and grand administration services.

Business services
Managing business functions that range from purchasing to printing to parking; negotiating contracts with outside agencies and vendors; and identifying and managing liability and risks to property.

Public safety
Keeping the university secure and responding to emergencies; providing police patrols, security, and investigations; coordinating fire safety; and ensuring emergency alerts and Clery Act reports.
FINANCE AND OPERATIONS LEADERSHIP

Senior Vice President for Finance and Operations: Rod Lehnertz

Lehnertz was appointed senior vice president for finance and operations in February 2016 after successfully serving in the position as the interim for a year. He also holds responsibilities as university architect. Previously, he was director of planning, design, and construction at Iowa, where his responsibilities included all physical development of the UI campus. Born and raised in Iowa City, he received his degree in architecture from the University of Kansas in 1990, and his executive MBA from Iowa in 2002.

Reporting positions

Chief financial officer and treasurer
Terry Johnson

Johnson was appointed chief financial officer and treasurer in February 2016 after successfully serving in the position as the interim for a year. He joined the university in 1999 and became associate vice president and university controller in 1997. He holds a bachelor’s degree in accounting from Luther College and an MBA from the University of Iowa. He is a certified public accountant.

Associate vice president and chief information officer
Steve Fleagle

Fleagle graduated from the UI with a bachelor’s degree in electrical engineering in 1984. After working briefly at General Electric Medical Systems, he returned to the UI to perform research in cardiovascular imaging and image processing. In 1994, he was tapped to lead the UI’s effort to build a campuswide fiber optic network. He was named to the ITS management team in 1995 and director of Telecommunication and Network Services in 1998. In 2004, he was named interim chief information officer and associate vice president and has held that position permanently since May 2005.

Other reporting positions

Chief investment officer and director, Treasury Operations
Cynthia Bartels

Assistant vice president and director, Business Services
Mary Jane Beach

Associate vice president and director, Facilities Management
Lynne Finn

Director, Financial Management and Budget, and university secretary
Susan Klatt

Chief risk officer
Donna Pearcy

Assistant vice president and director, Department of Public Safety
Interims Chief Lucy Wiederholt and Capt. Mark Bullock

Search underway for new director

Reporting units

Facilities Management
Building and Landscape Services
Business and Financial Services
Design and Construction
UI Utilities

Financial Management and Budget
Budget Development
Records Management Program

Treasury Operations
Student Loan Accounting
University Billing Office
University ID Card

Controller
Accounting and Financial Reporting
Capital Assets Management
Financial Analysis
Grant Accounting Office

Business Services
Accounts Payable
Business Manager
Laundry Services
Mail Services
Materials Management
Parking and Transportation
Printing and Document Services

Purchasing
Risk Management
Travel

Public Safety
Emergency Management
Fire Safety
Police Division Clery
Compliance and Support

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VICE PRESIDENT FOR LEGAL AFFAIRS AND GENERAL COUNSEL

Helping the university fulfill its educational, research, and service missions in accord with the myriad legal and policy requirements applicable to public research universities. The office coordinates legal services on issues facing all sectors of the university, at the highest level of professionalism and integrity.

Expert counsel

The Office of the General Counsel helps address questions, resolve problems, and shape policy in all areas of the law. The office represents the university, including the president and vice presidents, UI Health Care, and all of the schools and colleges on campus.

Risk reduction

Helping university units develop policies, practices, and procedures that reduce risk of legal problems.

Legal advice and representation

Providing a full range of services to university executive officers, administrators, faculty, and staff in their official capacities.

LEGAL AFFAIRS AND GENERAL COUNSEL LEADERSHIP

Vice President for Legal Affairs and General Counsel:
Carroll Reasoner

Reasoner was appointed vice president for legal affairs and general counsel in 2008. Reasoner received her bachelor’s degree in 1973 and her law degree in 1976, both from the University of Iowa. She was in private practice in Cedar Rapids for 32 years before joining the university.

Reporting positions

Deputy general counsels
Maria Lukas
Gay Pelzer

Deputy counsels
Nathan Levin
Ian Arp
Ann Byrd

Expert counsel

The Office of the General Counsel helps address questions, resolve problems, and shape policy in all areas of the law. The office represents the university, including the president and vice presidents, UI Health Care, and all of the schools and colleges on campus.

Risk reduction

Helping university units develop policies, practices, and procedures that reduce risk of legal problems.

Legal advice and representation

Providing a full range of services to university executive officers, administrators, faculty, and staff in their official capacities.
EXTERNAL RELATIONS LEADERSHIP

Vice President for External Relations: Peter Matthes

Matthes, a native of Iowa City, earned both his bachelor’s degree in political science and an MBA from the University of Iowa, where he was active in undergraduate student government and campus leadership. He spent two years in Washington, D.C., on former U.S. Rep. Jim Leach’s staff and then moved to Des Moines to take a position on the Iowa Senate Republican Caucus staff, where he served eight years, the final four as staff director. In 2010, he became director of federal relations at the UI. He was named to his current role in 2014, and also serves as senior advisor to the president.

Reporting positions

Assistant vice president for external relations
Jeneane Beck

Director of federal relations
Leanne Hotek

UI transparency officer
Ann Goff

Constituent relations manager; government relations
Elizabeth Mills

Chief innovation officer
Jon Darsee

Executive director, Hancher Auditorium
Chuck Swanson

VICE PRESIDENT FOR EXTERNAL RELATIONS

Developing, producing, and deploying communication solutions that connect the University of Iowa and its constituents across the state, nation, and around the world.

Making connections

Serving as the connective tissue between the university and key constituents, the nationally recognized external relations staff works closely with colleges and central service units to deliver a coordinated message.

Office of Strategic Communication

Supporting the University of Iowa’s mission by using communication to build awareness and appreciation for the university’s people and programs, the office provides counsel and produces content that advances the priorities of the university and compels them to act on our behalf. Provides a number of resources for campus, including media relations, brand management, social media, video, photography, graphic design, and issues management.

Government relations

Maintaining significant relationships with students, faculty, staff, and the citizens of Iowa through interaction with policymakers. Interactions include initiatives such as the Hawkeye Caucus network of engaged students, staff, alumni, and Iowans; regular communication with legislators and advocates; and regular Hawkeye Caucus Day events in Des Moines and Washington, D.C.

Innovation and entrepreneurship

Strengthening the University of Iowa’s role in enhancing the state’s economy, the office oversees UI Ventures, a collection of research-driven startups on campus; Protostudios, a state-of-the-art prototyping facility available to all Iowa entrepreneurs as well as UI faculty, staff, and students; the UI Research Park, a separate campus in Coralville that leases building sites and space to growing technology companies that require sustained research relationships with UI; and MADE, a UI-led manufacturing and e-commerce initiative.

Hancher Auditorium

Hancher is a multi-disciplinary performing arts presenter committed to connecting artists and audiences with transformational artistic experiences. For 45 years, Hancher has been the cultural hub of the University of Iowa campus, presenting world-class dance, music, and theater. Hancher extends its reach beyond campus, engaging thousands of Iowans each year. A new, world-class auditorium opened in 2016, replacing Hancher’s original facility that was destroyed in a 2008 flood of the Iowa River.
OFFICE OF THE PRESIDENT

The president leads the university by guiding its strategic vision and supporting its strategic goals, nurturing the University of Iowa’s tradition of shared governance, identifying support for its mission and aspirations, celebrating and sustaining its people, and increasing public understanding of its value to the state of Iowa, the country, and the world.

OFFICE OF THE PRESIDENT LEADERSHIP

Vice President for External Relations and Senior Advisor to the President: Peter Matthes

Matthes, a native of Iowa City, earned both his bachelor’s degree in political science and an MBA from the University of Iowa, where he was active in undergraduate student government and campus leadership. He spent two years in Washington, D.C., on former U.S. Rep. Jim Leach’s staff and then moved to Des Moines to take a position on the Iowa Senate Republican Caucus staff, where he served eight years, the final four as staff director. In 2010, he became director of federal relations at the UI. He was named to his current role in 2014, and also serves as senior advisor to the president.

Associate Vice President for External Relations and Senior Advisor to the President: Laura McLeran

McLeran was named associate vice president for external relations and senior advisor to the president in 2015 and served as the interim vice president for student life in early 2020. She joined the Office of the President in 2003 and prior to that served in various roles in the Division of Student Life. McLeran earned both her bachelor’s degree and MBA from the University of Iowa.

Chief human resources officer and associate vice president Cheryl Reardon

During her 30-year career at Iowa, Reardon has served in leadership roles in student life, academic administration, and research and economic development. She was named to her current role in University Human Resources in September 2016. She holds a Master of Science degree from Minnesota State University, Mankato, and a Bachelor of Arts degree from St. Ambrose University in Davenport, Iowa. She has served on numerous university, community, statewide, and national committees.

Director of institutional events Liz McIntire

Director of events Michael Stokes

Presidential events and president’s residence
CARVER COLLEGE OF MEDICINE

Iowa’s Roy J. and Lucille A. Carver College of Medicine earns international respect for both clinical education and biomedical research. Students at the Carver College of Medicine are educated in an atmosphere of scholarship, humanism, and mutual respect, as well as fostering the ability to manage the changing scientific and technological information so necessary in today’s world.

A nationally ranked medical school with exceptional balance across its tripartite mission of research, education, and clinical care, the college has an annual budget of nearly $708 million. U.S. News & World Report consistently ranks the college among the nation’s best. For 2020, six of the medical school’s programs were nationally ranked—with two in the top five. The college ranked 15th among medical schools in family medicine and 34th in research. Its physician assistant training program ranked first, and its physical therapy program ranked fourth.

The Carver College of Medicine is a leader in interprofessional education. In 2016, the first class of physician assistants co-trained with medical students graduated. In 2014, the college introduced its New Horizons MD curriculum, an innovative learning structure that better integrates basic sciences with clinical experiences, giving students greater freedom to individualize their education.

The college also was a pioneer in the establishment of “learning communities” designed to promote the development of supportive relationships among students at all levels.

Research strengths

Many of faculty in the college are internationally renowned for their research. Two faculty members are Howard Hughes Medical Institute Investigators, 12 are members of the National Academy of Medicine, and two are members of the National Academy of Sciences.

Iowa Neuroscience Institute

Created with a $45 million gift from the Roy J. Carver Charitable Trust, the institute conducts research to find the causes of—and prevention, treatments, and cures for—the many diseases that affect the brain and nervous system.

Fraternal Order of Eagles Diabetes Research Center

Established by a $25 million gift, the center includes more than 90 investigators and a metabolic phenotyping core facility that develops research models for diabetes, obesity, and other metabolic disorders.

KEY FACTS

Undergraduate degrees
BS

Graduate degrees
MA, MME, MPAS, MS, PhD

Professional degrees
MD, DPT

Combined degrees
MD/PhD, MD/JD, DPT/PhD, MD/MPH, MD/MBA

Spring 2020 enrollment
739 professional
122 undergraduate
418 graduate

Faculty FTEs (fall 2020)
448 tenure track
773 clinical track
161 postdocs and others

Staff FTEs (fall 2020)
1,752 professional and scientific
Service Employees International Union
179 merit
235 residents/fellows
148 graduate assistants
515 temporary and students

FY 2019 external funding
$246 million
Holden Comprehensive Cancer Center
The state’s only National Cancer Institute-designated comprehensive cancer center draws research and clinical expertise from 41 departments and six colleges across the university.

Wellstone Muscular Dystrophy Cooperative Research Center
One of six such National Institutes of Health-funded centers in the nation, Iowa’s center focuses on translational research and advanced diagnostic services.

51% of 2020 MD graduates selected primary care specialties, with 28% of the class remaining in Iowa to start postgraduate training.

Pappajohn Biomedical Institute
Centered in the Pappajohn Biomedical Discovery Building, the institute provides a multidisciplinary scientific community for research on cardiovascular disease, diabetes, hearing loss, imaging, cystic fibrosis, and neuroscience.

Iowa Institute for Vision Research
Created with a $25 million gift, the center expands Iowa’s leading efforts to understand, diagnose, and treat heritable human blindness.

CARVER COLLEGE OF MEDICINE LEADERSHIP

Dean: J. Brooks Jackson

Jackson became University of Iowa vice president for medical affairs and dean of the Roy J. and Lucille A. Carver College of Medicine in November 2017. As vice president, he leads UI Health Care, the state’s comprehensive academic health system that includes the Carver College of Medicine, UI Hospitals & Clinics, and UI Physicians, the multispecialty physician group practice. As the Tyrone D. Artz Dean of the Carver College of Medicine, Jackson oversees Iowa’s only comprehensive allopathic medical school. Jackson is a professor in the college’s Department of Pathology and is board certified in pathology and blood banking. He also is an internationally recognized AIDS researcher.

Prior to leading UI Health Care, Jackson served as the vice president for health sciences and dean of the medical school at the University of Minnesota, chair of the University of Minnesota Health board of directors, and the University of Minnesota Physicians board. He previously led the pathology department at the Johns Hopkins University School of Medicine. He holds an MBA and MD from Dartmouth College in New Hampshire and completed his residency in pathology at the University of Minnesota.

Reporting positions

- Associate dean for medical education and professional programs
  
  David Asprey

- Senior associate dean for external affairs
  
  Gerard Clancy

- Senior associate dean for medical education
  
  Christopher Cooper

- Associate dean for information technology
  
  Boyd Knosp

- Associate dean for diversity, equity, and inclusion
  
  Denise Martinez

- Associate dean for research
  
  Robert Piper

- Associate dean for faculty affairs and development
  
  Peter Snyder

- Associate dean for continuing and integrated medical education
  
  Joseph Szot

- Associate dean for graduate and postdoctoral studies
  
  Daniel Tranel

- Associate dean for graduate medical education
  
  Mark Wilson

- Executive dean and associate dean for clinical and translational science
  
  Patricia Winokur

- Vice dean for clinical affairs
  
  Douglas Van Daele

Departments

- Anatomy and Cell Biology
- Anesthesiology
- Biochemistry
- Dermatology
- Emergency Medicine
- Family Medicine
- Internal Medicine
- Microbiology and Immunology
- Molecular Physiology and Biophysics
- Neurology
- Neuroscience and Pharmacology
- Neurosurgery
- Obstetrics and Gynecology
- Ophthalmology and Visual Sciences
- Orthopedics and Rehabilitation
- Otolaryngology—Head and Neck Surgery
- Pathology
- Pediatrics
- Physical Therapy and Rehabilitation Science
- Physician Assistant Studies and Services
- Psychiatry
- Radiation Oncology
- Radiology
- Surgery
- Urology
COLLEGE OF DENTISTRY

Iowa’s College of Dentistry is the state’s only dental school and has as many recognized ADA dental specialties as any dental school in the country. It’s also an essential resource to the state, helping people and communities everywhere meet their needs for dental care.

Students admitted to Iowa’s competitive and comprehensive DDS program study basic science, dental techniques, and advanced procedures, completing unique third-year rotations that offer experiences in a range of dental specialties. Dental students at Iowa have more clinical experience after four years than do students at any other dental school in the country. Graduate programs provide specialty training, and students at all levels work alongside leading researchers on topics ranging from policy and prevention to genetics and tissue engineering.

The college’s clinics serve about 155,000 patients per year, and its 26 outreach programs focus on children, special-needs patients, and seniors, including an award-winning Geriatrics Mobile Dental Unit.

A $61 million renovation of the Dental Science Building—completed in 2016—modernized clinics and enhanced research facilities.

Education, research, and care

College of Dentistry programs and facilities are designed to highlight connections between education, research, and patient care. Key resources include:

Simulation clinic
Providing an advanced setting to hone hands-on skills, the Simulation Clinic prepares new dental students to see patients and helps experienced students and practitioners to prep for board and licensure exams or learn new procedures. Eighty operatories include manikins with realistic tooth models and jaw functions.

The Iowa Institute for Oral Health Research
Established by a 1976 gift, the Iowa Institute offers collaborative, joint-use laboratories and core facilities. Current work includes biostatistics; biomaterials and bone and tissue engineering; craniofacial anomalies; cariology and microbiology; epidemiology and behavioral research; health policy and outcomes; mucosa, immunology, and oral cancer; and clinical research.

Dental clinics
The college’s clinics provide care for every kind of patient with every kind of need. Some patients receive affordable, faculty-supervised care from dental students, while others see residents or faculty clinicians, often world-renowned experts in their fields.

871 APPLICATIONS WERE RECEIVED FOR 82 SEATS IN THE 2020 ENTERING DDS CLASS.

KEY FACTS

- Graduate degrees
  - MS, PhD
- Professional degrees
  - DDS
- Fall 2020 enrollment
  - 326 professional students
  - 97 residents and graduate students
- Faculty FTEs (fall 2020)
  - 55 tenure track
  - 50 clinical track
  - 10 postdocs and others
- Staff FTEs (fall 2020)
  - 138 professional and scientific
  - 129 merit
  - 11 graduate assistants
  - 130 temporary and students
- FY 2020 external funding
  - $7.8 million
IOWA GRADUATES SERVE AS DEANS OF U.S. DENTAL COLLEGES, FIVE OF WHOM ARE DEANS OF BIG TEN DENTAL SCHOOLS. IN ADDITION, 78% OF PRACTICING DENTISTS IN IOWA GRADUATED FROM THE COLLEGE OF DENTISTRY.

COLLEGE OF DENTISTRY LEADERSHIP

Dean: David Johnsen

Johnsen was appointed dean in 1995 after serving as chair of pediatric dentistry at Case Western Reserve University. He received his dental degree from the University of Michigan and an MS in pediatric dentistry from the University of Iowa, then joined the faculty at West Virginia University. The college is preparing to search for a new dean as Johnsen has announced that his term as dean will end in mid-2022.

### Reporting positions

- **Executive associate dean**
  - Galen Schneider

- **Associate dean for research**
  - Xian Jin Xie

- **Associate dean for finance and facilities**
  - Scott Ameson

- **Director of clinics**
  - Brian Howe

- **Associate dean for education**
  - Michelle Krupp

- **Associate dean for patient care**
  - Michael Kanellis

- **Director, continuing education and alumni affairs**
  - Amanda Shoemaker

- **Associate dean for student affairs**
  - Sherry Timmons

- **Professor and director, Division of Biostatistics and Computational Biology**
  - Xian Jin Xie

### Departments

- Endodontics
- Family Dentistry
- Operative Dentistry
- Oral and Maxillofacial Surgery
- Oral Pathology, Radiology, and Medicine
- Orthodontics
- Pediatric Dentistry
- Periodontics
- Preventive and Community Dentistry
- Prosthodontics

15 IOWA GRADUATES SERVE AS DEANS OF U.S. DENTAL COLLEGES, FIVE OF WHOM ARE DEANS OF BIG TEN DENTAL SCHOOLS. IN ADDITION, 78% OF PRACTICING DENTISTS IN IOWA GRADUATED FROM THE COLLEGE OF DENTISTRY.
COLLEGE OF EDUCATION

Iowa’s College of Education is the state’s top-ranked education school, recognized for teacher preparation at the undergraduate level, a range of respected graduate programs, and a tradition of innovation in the field.

The college’s Teacher Education Program offers undergraduate and graduate students both foundational knowledge and opportunities to specialize in elementary or secondary education. Undergraduates in the Elementary Education Program earn a BA from the College of Education; undergraduates in one of the seven secondary education programs earn a BA from the College of Education as well as a BA or BS in a related disciplinary field. Students also can pursue a new undergraduate degree, a Bachelor of Arts in Education Studies and Human Relations (ESHR).

The college’s graduate programs include several that lead their fields. They produce counselors, psychologists, administrators, student development experts, testing specialists, and other education leaders across Iowa and around the world.

Iowa education faculty have led the development of areas including educational testing and measurement. Their work established today’s educational testing industry and made Iowa City one of the best-known centers in the field.

For students, state, and beyond

College of Education resources are shaping students and changing education far beyond the state’s borders. Innovative programs include:

Belin-Blank International Center for Gifted Education and Talent Development
One of the most respected programs of its kind, this comprehensive, world-renowned center serves teachers, students, and schools through initiatives like the Iowa Online Advanced Placement Academy, which makes AP courses available in rural and urban communities across the state. The center also is home to the Bucksbaum Early Entrance Academy, which empowers high-achieving students to begin full-time on-campus study at the UI after their sophomore year of high school.

Linda R. Baker Teacher Leader Center
Creating 21st century teachers for 21st-century schools, the center develops students and practitioners in assessment, technology, and diversity, awarding all graduates a unique Teacher Leader Certificate. Students can pursue a traditional track or UI REACH, English Language, or Social Emotional Learning Tracks. The center also serves as a professional-development hub.

Iowa Testing Programs
Building on Iowa’s longstanding leadership in educational testing, ITP continues research and development that provides—at cost—materials, consultation, and scoring services for more than 370,000 students in all Iowa school districts, saving schools more than $4 million each year.

UI REACH (Realizing Educational and Career Hopes)
The first major public university program of its kind, UI REACH offers a two- to four-year certificate program in the College of Education for students with intellectual, cognitive, and learning disabilities.
28,000+ College of Education Alumni Work in all 99 Iowa Counties, all 50 States, and in 80 Countries Around the World.

Center for Advanced Studies in Measurement and Assessment
Pursuing research-based initiatives that advance the methodology and practice of educational measurement and assessment, the center sponsors research activities, offers online resources, sponsors testing conferences and workshops, and offers psychometric services.

Center for Evaluation and Assessment
The Center for Evaluation and Assessment (CEA) provides third-party program evaluation, assessment, and other research services to a range of clients working in multiple programmatic areas. CEA staff and evaluators collaborate to write program evaluation proposals, design and implement evaluation methodologies, communicate with project staff and stakeholders, and report evaluation results to stakeholders and funding agencies. The CEA has successfully completed more than 150 evaluations for various clients and sponsors and contributed program evaluation designs to teams, securing more than $50 million in external funding.

Center for Research on Undergraduate Education (CRUE)
CRUE conducts rigorous research on various topics in postsecondary education, with an emphasis on understanding dynamics and improving equity within college experiences, environments, interventions, and outcomes.

College of Education Leadership
Dean: Dan Clay
Clay was appointed dean of the college in 2016. Previously, he was dean of the University of Missouri College of Education, a role he assumed in 2010. He is a nationally recognized scholar and fellow of the American Educational Research Association and the American Psychological Association. He is the author of the award-winning book, Helping Schoolchildren with Chronic Health Conditions: A Practical Guide. He also is a successful entrepreneur involved in business startups inside and outside education.

Reporting Positions
- Associate dean for research
  Saba Ali
- Associate dean for faculty and academic programs
  Amanda Haertling Thein
- Associate dean for teacher education and student services
  Nancy Langguth

Departments
- Educational Policy and Leadership Studies
- Psychological and Quantitative Foundations
- Rehabilitation and Counselor Education
- Teaching and Learning
COLLEGE OF ENGINEERING

A personalized, student-oriented mission distinguishes Iowa’s College of Engineering. By design, it’s the smallest engineering college in the Big Ten, encouraging students to pursue their individual interests in an environment that’s both intellectually challenging and collaborative.

The college admits undergraduate students directly, and enrollment has nearly doubled in the last decade. Many come to Iowa looking to complement a top-notch engineering education with experience in other areas, from business to the arts.

The college’s mission is to build an inclusive, diverse, and responsible community recognized for providing an accessible, modern education in engineering and science for future, interdisciplinary leaders; advancing knowledge through fundamental and applied research; and facilitating lifelong learning and economic development.

The college is driven by talented faculty, staff, and students who are producing knowledge to address grand challenges around advanced technologies, health sciences, sustainability, energy, and the environment. Graduates are ethical, globally-aware citizens whose work while at Iowa and throughout their careers make the world safer and the use of resources more efficient. As a center of innovation and discovery, the College of Engineering is undoubtedly improving quality of life for our Iowa community, as well as for people across the country and around the world.

Unique education

Built with flexibility in mind, Iowa’s engineering curriculum gives students the chance to think big and develop projects around their passions. Innovative options include:

Grand Challenge Scholars
The nation’s seventh program of its kind—the first in the Big Ten—awards scholarships to engineering students who commit to addressing priority issues identified by the National Academy of Engineering through research, interdisciplinary study, entrepreneurship, global experiences, and service.

Technological Entrepreneurship Certificate
A joint College of Engineering-Tippie College of Business initiative, the certificate complements any engineering program, preparing students to start their own business or manage technological innovations.

Virginia A. Myers Nexus of Engineering and Art Program
In May 2015, college faculty approved a general education requirement that all new undergraduate students take at least three semester hours in the creative arts. The college also created a Project Design Studio, a unique, hands-on "maker" classroom unlike any other on campus. The Nexus program strives to build partnerships and foster relationships with artists and art faculty with the goal of creating collaborative opportunities among engineering and art students and faculty.

KEY FACTS

Undergraduate degrees
BSE

Graduate degrees
MS, PhD

Certificates
Technological Entrepreneurship
Wind Energy
Naval Hydrodynamics
Sustainability
Large Data Analytics

2019–2020 enrollment
2,133 undergraduate
284 graduate

Faculty FTEs (fall 2020)
95 tenure track
15 non-tenure track
34 postdocs

Staff FTEs (fall 2020)
178 professional and scientific
220 graduate assistants
128 temporary and students

2019 undergraduate placement rate
97%

FY 2020 external funding
$45 million
Research renown

Faculty research enriches education—faculty members advise an average of 20 undergraduate students and two graduate students and generate about $577,000 in collegiate and interdisciplinary research funding. Internationally recognized research units include:

Center for Bioinformatics and Computational Biology
is a collaboration between Iowa’s colleges of engineering, medicine, and liberal arts and sciences. The center develops new areas of study related to informatics, basic sciences, and applied medical research.

The Iowa Technology Institute
is a multidisciplinary research center that conducts basic and applied research in modeling and simulation. Faculty, staff, and students from across the UI collaborate to advance knowledge and innovation in the fields of engineering, medicine, science, technology, transportation, and more.

IIHR—Hydroscience & Engineering
is a world-renowned center for education, research, and public service focusing on hydraulic engineering and fluid mechanics. IIHR students, faculty, and staff work together to understand and manage one of the world’s greatest resources—water—through a comprehensive multidisciplinary approach that includes basic fluid mechanics, laboratory experimentation, and computational approaches.

The Iowa Flood Center
was born out of the 2008 floods and provides Iowans with accurate, science-based information to help them assess and understand their flood risk. The center’s goal is to improve flood-monitoring and prediction capabilities across the state, while developing strategies to help mitigate and prevent future flood damages.

The Iowa Geological Survey (IGS)
has a rich scientific history in the state, serving Iowans for more than 150 years through the collection and analysis of geologic and groundwater data. With this information, the IGS helps Iowans effectively understand Iowa’s natural resources for long-term sustainability and economic development.

The National Advanced Driving Simulator (NADS)
is home to the largest driving simulator in the U.S. and has been a leader in driving safety research for more than 20 years. Through work with students, faculty, staff, programs, and university-wide collaborators, NADS partners with government, industry, and academic leaders to improve safety by researching the connections between drivers, motor vehicles, and road users.

The Iowa Institute for Biomedical Imaging
fosters cooperative research and discovery in biomedical imaging and quantitative image analysis across colleges and majors at Iowa. The formation of this interdisciplinary institute reflects Iowa’s institutional support for research, training, and education in biomedical imaging, image analysis, and translational medical research.

15,212 IOWA ENGINEERING ALUMNI
LIVE AND WORK AROUND THE WORLD,
6,043 OF THEM IN THE STATE OF IOWA.

COLLEGE OF ENGINEERING LEADERSHIP

Dean: Harriet Nembhard

Nembhard was named dean of the College of Engineering and Roy J. Carver Professor of Engineering in July 2020. She is also professor of industrial and systems engineering. Nembhard is an accomplished researcher in manufacturing and health care systems engineering. Her work has led to several advances, including a patented imprint lithography manufacturing process for small-scale medical devices and a sensor-based system to conduct early screening for Parkinson’s disease.

Reporting positions

Associate dean for academic programs
Nicole Grosland

Interim associate dean for graduate programs and research
H. S. Udaykumar

Departments

Roy J. Carver Department of Biomedical Engineering
Chemical and Biochemical Engineering
Civil and Environmental Engineering
Electrical and Computer Engineering
Industrial and Systems Engineering
Mechanical Engineering
COLLEGE OF LAW

Iowa’s College of Law, founded in 1865, was among the first law schools to grant law degrees to women (1873), international students (1879), and African Americans (1879). The oldest law school west of the Mississippi River, the institution is recognized for a curriculum that balances challenging coursework and skills-training programs.

Learning at all levels

A multitude of College of Law programs are expanding alternatives for students and offering unique development opportunities for faculty and practitioners. Highlights include:

**Advanced standing JD for foreign-trained lawyers**
The Advanced Standing JD enables students who have already earned a Bachelor’s of Law degree or graduate-level law degree abroad to apply their previous legal studies to the American law degree.

**Law library**
One of the nation’s largest and best collections of legal materials, Iowa’s Law Library includes more than 1.6 million volumes or equivalents, plus extensive print, electronic, and microfilm holdings.

**Law clinic**
Clinic students learn necessary skills that cross practice areas, from client interviewing and case theory development to cultural competence and resilience. The Law Clinic functions like a single law firm with six distinct practice groups: federal criminal defense, civil and employment litigation, estate planning, law and policy in action, immigration, and the Community Empowerment Law Project.

COLLEGE OF LAW

Iowa’s College of Law, founded in 1865, was among the first law schools to grant law degrees to women (1873), international students (1879), and African Americans (1879). The oldest law school west of the Mississippi River, the institution is recognized for a curriculum that balances challenging coursework and skills-training programs.

The college offers the legal education the world needs today, providing its students a deep understanding of the law and the ability to collaborate across disciplines and areas of expertise to offer creative solutions to the world’s most pressing problems. It’s taken aggressive steps to grow enrollment, such as the “3 + 3” partnership with more than a dozen Iowa colleges, and streamlining the admissions process for current UI students.

The college’s writing program is one of the nation’s strongest, and faculty have built particular distinction in international and comparative law, public interest law, and intellectual property. Research centers foreground public service—support for nonprofits, human rights issues, and more.

**COLLEGE OF LAW**

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Employment outcomes
In any given year, Iowa Law ranks in the top 15 in job placement among all U.S. law schools. Iowa graduates work in the nation’s most renowned law firms, as in-house counsel for Fortune 500 companies, at government agencies and nonprofit organizations, for small and mid-sized law offices, and as prosecutors and public defenders.

Faculty fellowship
In 2020, Iowa Law relaunched its Faculty Fellowship Program, which is designed to provide research opportunities, faculty mentoring, and career development for promising legal scholars and teachers. The position combines law teaching with scholarly research and writing, especially research with an interdisciplinary focus and reach, and aims to further the UI’s goal of recruiting and retaining a more diverse campus community of faculty, staff and students.

27TH-RANKED LAW SCHOOL IN THE NATION IN 2020, ACCORDING TO U.S. NEWS & WORLD REPORT

COLLEGE OF LAW LEADERSHIP

Dean: Kevin Washburn
Washburn joined the college in 2018 as the N. William Hines Dean after serving as assistant secretary for the Bureau of Indian Affairs from October 2012 to January 2016. He was previously dean of the University of New Mexico School of Law from July 2009 to October 2012. A citizen of the Chickasaw Nation of Oklahoma, he holds a law degree from Yale Law School.

Reporting positions
Association dean for academic affairs
Emily Hughes
Association dean for faculty
Ann Laquer Estin
Association dean for students and career services
Carin Crain
Law Library director
Carissa Vogel

Assistant dean of enrollment management
Collins Byrd

Assistant dean and chief of staff
Jill De Young
Assistant dean for finance and administration
Gordon Tribbey
Senior human resources and director of diversity, equity, and inclusion and global engagement
Neda Barrett

Centers and institutes
Center for Human Rights
Innovation, Business, and Law Center
Nonprofit Resource Center
Law, Health Policy, and Disability Center
National Health Law and Policy Resource Center
Labor Center

Washing College of Law
COLLEGE OF LIBERAL ARTS
AND SCIENCES

The College of Liberal Arts and Sciences (CLAS) houses almost 40 departments, spanning the visual, performing, literary, and cinematic arts; humanities; natural and mathematical sciences; social and behavioral sciences; and communication disciplines.

This uncommon breadth provides ample opportunities for undergraduate students to explore and create unique academic portfolios, for graduate students to study with world-class researchers and mentors, for faculty to forge collaborations that blur disciplinary boundaries, and for the college to offer innovative programs that meet contemporary needs.

The college annually admits about three-quarters of the university’s undergraduates, who can choose among 68 majors, 71 minors, and 21 interdisciplinary certificate programs in CLAS, among numerous other programs in partner colleges. CLAS also administers the CLAS Core General Education Program, offering broad-based, foundational coursework for undergraduates across Iowa’s colleges.
TILE classrooms
Collegiate faculty are embracing new teaching methods and facilities, including the technologically innovative TILE (Transform, Interact, Learn, Engage) classrooms available across campus. Faculty throughout the college have been quick to adopt team-taught courses, flipped-classroom models, and other approaches that invigorate the classroom experience.

Advising and mentoring
Every department in the college has at least one professional advisor who works collaboratively with faculty to assist undergraduates with declared majors, select courses, and activities that will enhance the college experience. Likewise, graduate advisors place great importance on their mentorship, and are regularly recognized by national organizations and by the Graduate College for their efforts.

Diversity, equity, and inclusion
The principles and values of diversity, equity, and inclusion are fundamental to the mission of the college, as they are inseparable from the liberal arts tradition. CLAS is committed to building a more diverse faculty, staff, and student body; offering equitable campus resources; and constructing more inclusive policies and practices.

63% of Iowa undergraduates earned their degrees from the College of Liberal Arts and Sciences in 2019-20.

Interim Dean: Sara Sanders
Sanders was appointed interim dean of the College of Liberal Arts and Sciences in July 2020. She also is the college’s director of diversity, equity, and inclusion. Sanders is a professor in the School of Social Work, and joined the Iowa faculty in 2003. She was awarded the President and Provost Award for Teaching Excellence in 2015, named Dean’s Scholar in 2011, and is a fellow of the Gerontological Society of America. She served as director of the School of Social Work from 2015 to 2019, and as the college’s associate dean for strategic initiatives from January to July 2020.

Associate deans
Associate dean for graduate education and outreach and engagement
Christine Getz
Associate dean for undergraduate education
Cornelia Lang
Associate dean for the arts and humanities
Roland Racevskis
Associate dean for the natural, mathematical, and social sciences
Maggy Tomova
Associate dean for research
Joshua Weiner

Staff reporting positions
Director, strategic communications
Nic Arp
Senior human resources director
Kari Gates (interim)
Director, business and financial administration
Erin Herting

Academic units
Departments
- African American Studies Program
- American Studies
- Anthropology
- School of Art and Art History
- Asian and Slavic Languages and Literatures
- Biology
- Chemistry
- Cinematic Arts
- Classics
- Communication Sciences and Disorders
- Computer Science
- Dance
- Earth and Environmental Sciences
- English
- English as a Second Language Program
- French and Italian
- Gender, Women’s, and Sexuality Studies
- Geographical and Sustainability Sciences
- German
- Health and Human Physiology
- History
- Iowa Writers’ Workshop

School of Journalism and Mass Communication
- Linguistics
- Mathematics
- School of Music
- Philosophy
- Physics and Astronomy
- Political Science
- Psychological and Brain Sciences
- Religious Studies
- School of Social Work
- Sociology and Criminology
- Spanish and Portuguese
- Statistics and Actuarial Science
- Theatre Arts

World Languages, Literatures, and Cultures
- American Sign Language
- Asian and Slavic Languages and Literatures
- French and Italian
- German
- Linguistics
- Spanish and Portuguese

Divisions
- Interdisciplinary Programs
- Enterprise Leadership
- Global Health Studies
- Interdepartmental Studies
- International Studies
- Latin American Studies
- Latina/o/x Studies
- Performing Arts
- Dance
- Music
- Theatre Arts
Iowa’s College of Nursing consistently ranks among the nation’s best, respected for top education programs at all levels with a focus on leadership within the profession and across health care fields.

The college’s mission encompasses meeting Iowa’s needs for nurse clinicians, scholars, and educators, while advancing nursing research and developing nursing as an academic discipline.

A competitive undergraduate BSN program emphasizes critical thinking, decision making, clinical judgement, cultural sensitivity, and professional values. Each year the college admits 72 first-year undergraduates directly through its BSN early decision program. Other students apply to the program after completing pre-nursing coursework.

At the graduate level, the college provides top-ranked programs that prepare practicing nurses for specialization in nursing administration, gerontology, family nursing, and psychiatric-mental health nursing, and address the critical need for nursing faculty and researchers.

Serving Iowa

From helping practitioners develop new skills and knowledge, to working directly with patients, to keeping the state’s nursing profession strong, the College of Nursing connects with all 99 Iowa counties.

Online residency

To help recent graduates transition to new roles as professional nurses, the college helped create the Online Nurse Residency Program. The program’s curriculum is delivered via a combination of live webinars and interactive modules that can be implemented in a variety of clinical settings.

98% of UI nursing students pass the national licensure examination on their first try.

Extending education

The college has embraced distance learning, delivering advanced training across the state. Options include an RN-to-BSN completion program, training for nurse anesthetists and psychiatric-mental health nurses, and programs to help nurses improve pain management, depression screening, dementia care, and other skills.

Lending a hand

The college coordinates the Johnson County Sexual Assault Response Team, a coalition of nurse examiners, victim advocates, law enforcement officers, and others.

Honoring peers

The college is a major sponsor of 100 Great Iowa Nurses, recognizing nurses from Iowa who are nominated by patients, colleagues, and others during National Nurses Week.
Reporting positions

Associate dean for undergraduate programs
Anita Nicholson
Associate dean for faculty
Keela Herr
Associate dean for research and scholarship
Barbara Rakel
Assistant dean for graduate practice programs
Mary Dirks
Interim executive associate dean
Sandy Daack-Hirsch

Nursing excellence
College of Nursing faculty, staff, and students are connecting nursing research with clinical practice.

Standardized treatments
The Center for Nursing Classification and Clinical Effectiveness sponsors ongoing research into nursing-interventions classification and nursing-outcomes classification, providing standard terminologies for use across systems and specialties.

Evidence-based practice
The college’s Coxmay Center for Geriatric Nursing Excellence develops and disseminates evidence-based practice guidelines that help professionals improve care for older adults. The center also provides educational programming to assist in the care of older adults.

Continuing education
Regular programs for practitioners take the latest nursing research into the field and help nurses build their credentials.

Realistic training environment
The Nursing Clinical Education Center enhances education for students and practitioners by providing an 11-room, 20,000-square-foot, state-of-the-art clinical simulation lab. A joint project of the college and UI Hospitals & Clinics Department of Nursing and Patient Services, the center offers realistic experience in scenarios such as childbirth, neonatal intensive care, and adult ambulatory care.

State-of-the-art renovation
A renovation of three floors of the building modified teaching spaces to be more collaborative and interactive. Because the college is a leader in online education, space configuration and amenities were incorporated. The project was completed in spring 2019.

College of Nursing Leadership
Dean: Julie Zerwic
Zerwic was named dean of the college in 2017. Previously, she served as executive associate dean of the College of Nursing at the University of Illinois at Chicago (UIC), a position she held from 2009 to 2017. Zerwic earned a Bachelor of Science in Nursing from the University of Wisconsin–Eau Claire, a Master of Science in Nursing from the University of Wisconsin–Madison, and a PhD from the University of Minnesota. She completed a postdoctoral fellowship at the University of Rochester before joining the faculty at UIC in 1993.
The college challenges students to pursue personal and professional excellence, develop a thirst for knowledge and discovery, exercise civic responsibility, and provide the highest level of patient care. It emphasizes a commitment to interdisciplinary and interprofessional collaboration within the health sciences campus, fostering an environment of integration and teamwork. More than 60% of students pursuing the four-year PharmD professional degree do so after earning a Bachelor of Science or related degree. Opportunities for career specialization include a combined PharmD/Master of Public Health program (offered with the UI College of Public Health), PharmD/Health Informatics degree, a Certificate in Palliative Care, or a PhD as preparation for academia, industry, or research careers. Doctor of Pharmacy students gain hands-on experience with more than 850 high-trained and experienced preceptors at 430 sites.

In December 2019, the college moved into a new, $96.3 million building to replace existing facilities built in 1961. The new building’s emphasis is on transformative learning spaces, skills development, research collaboration, and inclusivity. Aspects of Universal Design are incorporated throughout.

### Research strengths

In addition to its high-quality education, the college is known for its advanced practice models and innovative patient care, drug discovery, product development, and contract manufacturing. The college has a clear, distinctive philosophy—to redefine the role pharmacy will play in tomorrow’s health care system.

### Pharmacy practice and science

Iowa is a national and international leader in research directly related to pharmacy practice. The college has vigorous research programs that include the development of innovative practice models, collaborative models for pharmacy care, comparative effectiveness studies, integration of community pharmacists into medication therapy management programs, assessment of quality improvements to patient care resulting from medication therapy management services, and innovative teaching methods in pharmacy.

### Pharmaceutical sciences and experimental therapeutics

The Department of Pharmaceutical Sciences and Experimental Therapeutics has major areas of research excellence in synthetic and computational medicinal chemistry, drug metabolism and toxicology, non-viral gene delivery, novel drug-delivery systems, physical pharmacy, and pharmaceutical development at both the pre-formulation and formulation stages. Researchers also study new anti-cancer and antimicrobial agents, nanotechnology in pharmaceutical design and formulation, and innovative uses of pharmacokinetic, pharmacogenetic, and pharmacodynamic analyses in the development and optimization of drug therapy.
University of Iowa Pharmaceuticals

University of Iowa Pharmaceuticals (UIP) is the largest and most experienced university-affiliated, FDA-registered pharmaceutical manufacturing facility in the United States that produces both sterile and non-sterile dosage forms. UIP has been developing formulations, manufacturing products, and conducting analytical testing in compliance with current Good Manufacturing Practices for nearly 45 years.

In just over a year, UIP staff has grown from 50 to 84 members, including a chief operating officer, senior manufacturing director, quality specialists in quality assurance, and product specialists in sterile and non-sterile product development.

UIP recently partnered with four biotech companies to accelerate novel treatments to combat symptoms arising from COVID-19. With each company, UIP expedited its manufacturing, testing, and evaluation of coronavirus drugs.

For nearly 45 years, the College of Pharmacy has housed UI Pharmaceuticals, the most experienced university-affiliated, FDA-registered pharmaceutical manufacturing facility in the United States.

COLLEGE OF PHARMACY LEADERSHIP

Dean: Donald Letendre

Letendre was named dean of the college in 2007. He came to Iowa from the University of Rhode Island, where he served as dean and executive secretary of the Rhode Island State Crime Laboratory Commission. He received his Bachelor of Science in Pharmacy from the Massachusetts College of Pharmacy and a Doctor of Pharmacy from the University of Kentucky, and completed three years of postgraduate residency training at the University of Kentucky Albert B. Chandler Medical Center.

Reporting positions

Executive associate dean
Gary Milavetz

Associate dean of research and graduate programs
Michael Duffel

Associate dean of student affairs
Susan Vos

Assistant dean of academic affairs
Mary Elizabeth Ray

Associate dean, University of Iowa Hospitals and Clinics
Mike Brownlee

Assistant dean of research
David Roman

Assistant dean, VA Health Care Systems
Traviss Tubbs

Departments and divisions

Pharmaceutical Sciences and Experimental Therapeutics
Pharmacy Practice and Science
COLLEGE OF PUBLIC HEALTH

Established in 1999, the College of Public Health is a national leader in research, teaching, and service dedicated to protecting and promoting health.

The college works with UI collaborators in the health sciences, liberal arts, business, engineering, and law, along with government, community, and industry partners. Public health investigators address community health and health disparities, work to control infectious diseases, prevent injuries, improve agricultural and rural health, monitor cancer and birth defects, and respond to public health emergencies. Their research and policy initiatives help ensure that people everywhere have access to clean air and water, nutritious food, safe workplaces, and quality health care services. The college’s focus on communities is reflected in its collaborations with community partners and outreach activities in each of Iowa’s 99 counties.

The college provides a full slate of master’s and doctoral programs, including dual-degree programs with multiple UI colleges and the College of Veterinary Medicine at Iowa State University in Ames. The undergraduate program, launched in 2016, graduated its first class in 2020 and continues to grow amid rising interest in public health. Accelerated undergrad-to-grad options allow students to complete both bachelor’s and master’s degrees in five years. Certificate programs are available to students and professionals, and extensive continuing education courses serve thousands of professionals in the public health workforce throughout Iowa and the Midwest.

Collective areas of excellence

The college’s strategic plan defines three broad areas of strength that set the stage for future growth and innovation while boosting the college’s profile.

Rural health
A methodological foundation to identify programs, policies, and treatments proven to improve health, this area is gaining national attention and plays to Iowa’s collaborative environment and established strengths in such areas as aging, chronic disease, and clinical trials research.

Comparative effectiveness research
A methodological foundation to identify programs, policies, and treatments proven to improve health, this area is gaining national attention and plays to Iowa’s established strengths in such areas as aging, chronic disease, and clinical trials research.

Community engagement
Community-guided, participatory research is an Iowa tradition, producing policies and programs that are effective, sustainable, and benefit the health of individuals, families, and neighborhoods while expanding learning and research opportunities for students, faculty, and staff.

Research strengths

The college is home to two dozen interdisciplinary research centers and programs that unite faculty, staff, and students in outreach, service, and policy initiatives. The centers include:

Center for Emerging Infectious Diseases
Focusing in research and training in emerging pathogens, particularly those that spread from animals to humans, the center has earned a national reputation for expertise on respiratory viruses.
Clinical Trials Statistical and Data Management Center (CTSDMC)
Biostatisticians, database developers, data managers, and regulatory experts with the CTSDMC provide the infrastructure to design, manage, monitor, and analyze multicenter clinical trials.

Injury Prevention Research Center
One of nine national Injury Control Research Centers funded by the Centers for Disease Control and Prevention (CDC), Iowa’s program aims to prevent and control traumatic injuries and violence, especially among rural populations.

Iowa Institute of Public Health Research and Policy
Researchers, public health practitioners, community/private partners, and policymakers tackle big challenges in population health, such as transmission of epidemic diseases, translation of biomedical advances into practice, and evaluating community-based interventions.

Prevention Research Center for Rural Health
Focused on assessing health disparities in rural areas, this CDC-funded center collaborates with community partners in Iowa to develop and adapt evidence-based interventions that enhance population health.

Rural Policy Research Institute (RUPRI)
RUPRI conducts policy analysis and research on the challenges and opportunities facing rural America. It addresses topics such as health policy, human services, and poverty. Its reach is both national and international, as one of the world’s preeminent sources of nonpartisan expertise regarding the rural differential in public policies.

State Health Registry of Iowa/Iowa Cancer Registry
A population-based cancer registry serving Iowa and the nation since 1973, the initiative is a founding member of the National Cancer Institute’s Surveillance, Epidemiology, and End Results Program. It is a vital source of data on cancer trends, treatment efficacy, and prevention.


College of Public Health Leadership
Dean: Edith Parker

Parker joined the UI faculty in 2010 as professor and head of community and behavioral health and was named dean of the college in 2018. She also has a faculty appointment with the UI Public Policy Center and directed the UI Prevention Research Center for Rural Health prior to being named dean. She previously served as associate dean for academic affairs as a member of the faculty of the School of Public Health at the University of Michigan. She holds a bachelor’s degree from Davidson College and Master of Public Health and Doctor of Public Health degrees from the University of North Carolina, Chapel Hill.

Reporting positions

<table>
<thead>
<tr>
<th>Position</th>
<th>Name</th>
</tr>
</thead>
<tbody>
<tr>
<td>Associate dean for administration</td>
<td>Lori Cranston</td>
</tr>
<tr>
<td>Associate dean for faculty affairs</td>
<td>Jeffrey Dawson</td>
</tr>
<tr>
<td>Associate dean for research</td>
<td>Corinne Peek-Asa</td>
</tr>
<tr>
<td>Associate dean for academic affairs</td>
<td>Margaret Chorazy</td>
</tr>
</tbody>
</table>

Departments

- Biostatistics
- Community and Behavioral Health
- Epidemiology
- Health Management and Policy
- Occupational and Environmental Science

Other centers

- Biostatistics Consulting Center
- Center for Health Policy and Research
- Center for Public Health Statistics
- Environmental Health Sciences Research Center
- Great Plains Center for Agricultural Health
- Health Effectiveness Research Center
- Healthier Workforce Center of the Midwest
- Heartland Center for Occupational Health and Safety
- Institute for Public Health Practice
- Iowa Registry for Congenital and Inherited Disorders
- Iowa’s Center for Agricultural Safety and Health
- Midwestern Public Health Training Center
- Native Center for Behavioral Health
- Nutrition Center
- Preventive Intervention Center
- RUPRI Center for Rural Health Policy Analysis
- Rural Telehealth Research Center

IOWA’S PUBLIC HEALTH RESEARCH ENTERPRISE CREATES UNIQUE EXPERIENTIAL LEARNING OPPORTUNITIES IN A VARIETY OF LOCAL, NATIONAL, AND INTERNATIONAL SETTINGS.
GRADUATE COLLEGE

Iowa’s Graduate College accounts for more than one-fifth of the university’s total enrollment, supporting graduate education campuswide.

The college approves proposals for new graduate programs, evaluates existing programs, and confers most University of Iowa graduate degrees. It also administers interdisciplinary graduate programs in fields ranging from genetics to book arts, a point of distinction for the college.

In addition, the college offers central resources to help students succeed—academic and research support, career development, funding guidance, and more. With the Office of the Vice President for Research, it also provides support for postdoctoral scholars and fellows.

Current priorities include enhancing how students match with programs, develop distinctive research and creative work, gain comprehensive preparation for a range of careers, and improve career placement rates. Strong career placements make UI programs more distinctive and provide networking opportunities for future students.

Research, it also provides support for postdoctoral scholars and fellows.

UI grad success

Addressing shifts in the academic job market, Iowa’s Graduate College offers a variety of resources to help grad students compete their degrees on time and prepare for careers in the academy and beyond.

Academics

The college’s success map helps field questions about their programs and career options. Staff provide additional one-on-one assistance with deadlines, policies, research resources, interdisciplinary opportunities, and certificate programs. This has helped UI graduate students win more national dissertation prizes than students at any other public institution.

Career

Collegiate advisers help students explore a range of employment opportunities within and beyond academia. Staff also coach students on how to build their professional online identities and utilize career planning resources such as MyIDP and ImaginePhD.

Funding

Online resources, direct consultations, and proposal reviews offer graduate students assistance with grant and fellowship applications. The college also advocates for graduate research in communications with policymakers, funding agencies, employers, and donors.

Professional development

Networking events, workshops, panel discussions, and seminars let graduate students build skills and prepare to launch their careers. The Grad Success Center focuses on issues including cultural awareness, peer mentoring, and navigating the system as a first-generation graduate student. UI graduate students learn to speak in clear, concise, and compelling terms about their work. Iowa requires students to submit both public and technical abstracts of their dissertations. The Grad Success Center is host to the popular Three Minute Thesis (3MT) research communication competition and cross-campus trainings.

12 GRADUATE PROGRAMS AT IOWA RANK AMONG THE TOP 10 IN THE NATION, ACCORDING TO U.S. NEWS AND WORLD REPORT.

KEY FACTS

Graduate degrees

AuD, CER, DMA, DNP, DPT, EdD, EdS, EdU, MA, MAC, MAT, MCS, MFA, MHA, MPA, MPAff, MPH, MS, MSN, MSW, PhD

Fall 2020 enrollment

4,780 without postdocs,
5,073 with postdocs

Faculty FTEs (fall 2020)

14 tenure track
260 postdocs
3 lecturers
2 associate professors of practice

Staff FTEs (fall 2020)

45 professional and scientific
2 merit
94 graduate assistants
2 students

FY 2020 external funding

$2.3 million
GRADUATE COLLEGE LEADERSHIP

Dean: John Keller

Keller serves as dean of the college—a role he assumed in 2002 after two years as interim dean—associate provost for graduate and professional education, and served as interim vice president for research and economic development from October 2017 to June 2019. He earned master’s and doctoral degrees from Northwestern University.

Reporting positions

- Associate dean
  Shelly Campo

- Associate dean
  Steven Varga

- Assistant dean of academic affairs
  Heidi Arbisi-Kelm

- Assistant dean for graduate development
  Jennifer Teitle

Interdisciplinary departments and programs

- Applied Mathematical and Computational Science
- Center for the Book
- Genetics
- Human Toxicology
- Immunology
- Informatics
- International Writing Program
- Molecular Medicine
- Neuroscience
- School of Library and Information Science
- School of Planning and Public Affairs
- University of Iowa Press

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- Human Toxicology
- Immunology
- Informatics
- International Writing Program
- Molecular Medicine
- Neuroscience
- School of Library and Information Science
- School of Planning and Public Affairs
- University of Iowa Press
TIPPIE COLLEGE OF BUSINESS

Named for accomplished alumnus Henry B. Tippie, Iowa’s Tippie College of Business offers some of the university’s most popular undergraduate programs and a full slate of graduate programs for traditional students and working professionals.

Undergraduates can earn degrees in six areas (accounting, business analytics, economics, finance, management, and marketing). In addition, the college offers three certificates that can be earned by any Iowa student (international business, entrepreneurship, and risk management and insurance). The college directly admits a growing number of highly qualified undergrads. Others enter the university through the College of Liberal Arts and Sciences, designating an interest in business and applying to the college in their sophomore or junior years.

Graduate programs include Master of Accountancy, Master of Science in Business Analytics, Master of Science in Finance, and PhD degrees. Professional programs include part-time and Executive and Online MBA programs and a variety of certificate programs offered at locations across the state.

The college is the degree- and credit-granting institution for CIMBA, a consortium of more than 35 universities that join to offer study abroad options in Italy. CIMBA offers undergraduate study abroad opportunities as well as a full- and part-time MBA program.

Faculty include experts from both academic and business sectors, providing students a solid functional foundation and insight into modern management practices. Collegiate centers and institutions provide career-focused guidance to students, research for government and industry, and assistance for entrepreneurs.

Centers and institutes

The college’s centers and institutes offer focused training for students, groundbreaking research, and assistance with businesses large and small.

John Pappajohn Entrepreneurial Center (JPEC)
A comprehensive resource for entrepreneurs, JPEC has been ranked among the top 25 such programs in the country. Programs include a certificate, and programming for the K–12 system; local entrepreneurs; and faculty, staff, and students. JPEC also coordinates the university’s multidisciplinary Enterprise Leadership undergraduate major.

Vaughan Institute of Risk Management and Insurance
The program provides undergraduates with a career-oriented foundation in risk-management and insurance disciplines.

Hawkinson Institute of Business Finance
The institute prepares students for careers with highly regarded investment banks and financial services firms.
Bedell Entrepreneurship Learning Laboratory (BELL)
Home of the Founders’ Club, the BELL provides office space and mentoring for students who want to build new businesses and bring new ideas to market.

Iowa Electronic Markets (IEM)
One of the field’s oldest and most reliable predictive markets, the IEM offers students and faculty a distinctive research tool.

Judith R. Frank Business Communication Center
The center provides guidance and tutoring to help students improve written, oral, and visual business communications skills.

McGladrey Institute of Accounting Education and Research
Through crucial financial support and such initiatives as a national speaker series, the institute fosters educational excellence in accounting research.

Marketing Institute
Students develop skills and participate in field projects, helping real-world clients tackle real-world challenges. The institute provides assistance with internship and job placement.

Henry, Krause, Marberry, and Hart Funds
These four real-money funds provide graduate and undergraduate finance students the opportunity to manage assets. Returns frequently beat those of the S&P 500.

THE TIPPIE COLLEGE OF BUSINESS IS HARD TO BEAT FOR INNOVATIVE BUSINESS CURRICULUM, REAL-WORLD LEARNING EXPERIENCES, CORPORATE TRAINING AND DATA SOLUTIONS, AND OUTSTANDING CAREER PLACEMENT.

TIPPIE COLLEGE OF BUSINESS LEADERSHIP

Dean: Amy Kristof-Brown
Kristof-Brown was named dean of the college in November 2020, having served as interim dean since March 2020. She began her career at the Tippie College in 1997, serving as the director of Graduate Studies and the department executive officer for the Department of Management and Entrepreneurship, and then senior associate dean. She is a fellow of the Society for Industrial and Organizational Psychology and the American Psychological Association.

Reporting positions
Senior associate dean
Barrett Thomas
Associate dean of MBA programs
Jennifer Blackhurst

Departments
Accounting
Economics
Finance
Management and Organizations
Management Sciences
Marketing

Graduate and professional programs
The Tippie College is committed to providing learning opportunities in ways that meet the needs of students. In addition to an Online MBA Program, the college offers a part-time Professional MBA program with classes in Des Moines, Cedar Rapids, and Davenport/Quad Cities. The Executive MBA program is taught in Iowa City, Des Moines, and internationally in Hong Kong.

The Master of Science in Business Analytics is offered part-time in Des Moines and Cedar Rapids and full-time in Iowa City, while the Master of Finance is offered full-time in Iowa City.

The Tippie College also offers an array of certificate programs at all of its locations.
UNIVERSITY COLLEGE

University College, created in 2005, serves an important role at Iowa and is an academic home for numerous courses and programs that span multiple campus units.

University College is focused on the campuswide coordination and collaboration of educational opportunities and successful outcomes for Iowa’s traditional and nontraditional learners. Its Student Success and Faculty Services programs provide the campus community with the support necessary to perform at its best. By offering degree programs, courses, and non-credit continuing education, University College gives Iowans access to first-rate educational programming no matter where they live or where they are on their educational journey.

Student success

University College’s success emphasis encompasses the first-year experience, retention initiatives, and academic resources. The college coordinates new student orientation, supplemental instruction, peer learning assistants, and Iowa’s early warning system to identify at-risk students. More recently, University College has collaborated with campus partners to provide additional support for first-generation students.

Degrees, programs, courses, and certificates

University College administers degree and certificate options and awards academic credit for a range of courses and experiences. The Bachelor of Applied Sciences (BAS) and Bachelor of Liberal Studies (BLS) programs enroll 463 undergraduates. The programs are designed for students with two-year degrees or some college credit and can be completed entirely online with a choice of tracks and emphasis areas. University College administers certificate programs in leadership studies, nonprofit management, and sustainability, and offers a variety of courses, including leadership advancement, lifetime skills, and career development.

Distance and online education

University College provides resources associated with distance and online education. Staff assist faculty in designing, administering, and marketing online courses. Exam services coordinates all phases of exam processes, including proctoring exams both inside and outside Iowa City.

Outreach

University College houses several outreach and engagement initiatives, including collaborative regional partnerships such as the Kirkwood Regional Center on the UI’s Coralville campus; Iowa Lakeside Laboratory at West Okoboji Lake; and the John and Mary Pappajohn Education Center in Des Moines. It also houses the UI Center for Conferences, which serves as a valuable resource and partner for faculty and staff who are planning a conference or meeting.

UNIVERSITY COLLEGE LEADERSHIP

Dean: Tanya Uden-Holman

Uden-Holman was named associate provost for undergraduate education and dean of University College in June 2018. She previously served as associate dean for academic affairs in the UI College of Public Health and is a clinical professor in the Department of Health Management and Policy within the college. Uden-Holman earned her BA, MA, and PhD in sociology from the University of Iowa.

Reporting positions

Associate deans
Anne Zalenski
Andrew Beckett

Departments and course sponsors

Aerospace Studies
Biomedical and Health Sciences
Career Center Programs
College Success Initiatives
Intercollegiate Athletics Participation

Programs and certificates

Iowa Biosciences Academy
Iowa Lakeside Laboratory
Leadership Studies
Lifetime Leisure Skills
Military Sciences
Study Abroad
Undergraduate Research Experiences
University Libraries
UI Honors Programs
UI Upward Bound
VIGRE-Heartland REU (Vertical Integration of Research and Education)

About 23% of UI students are the first in their family to go to college. First-gen initiatives at Iowa include the First-gen Task Force and the 1st Gen Hawks Pilot Project.
UNIVERSITY LIBRARIES

University of Iowa Libraries serves as a vital partner in research, learning, creative work, and clinical care through expert librarianship, exceptional service, and outstanding collections.

The UI Libraries’ most important asset is its staff, who connect scholars with the resources they need. In keeping with the core values of higher education, librarians at the UI work hand-in-hand with faculty and staff to awaken urgent curiosity in students, providing key in-class instruction to help students gain crucial skills in critical thinking.

A longstanding advocate for open access, the UI Libraries provides resources without barriers to the campus community; library staff collaborate with researchers across institutions, sparking innovative approaches to sharing research and data that enhance knowledge discovery.

The UI Libraries is the largest library system in Iowa, ranking in the top 20 of U.S. public research libraries. It is one of only 36 libraries in the nation that serve an AAU-member public university.

With seven campus libraries, a state-of-the-art storage facility, and a museum-quality exhibition gallery, the UI Libraries serves all disciplines, including the creative arts, STEM fields, business, social sciences, health sciences, and clinical practices. UI Libraries operates a full-service preservation department and conservation lab and a unit to support digital scholarship. Its collections—including books, journals, databases, media materials, and extensive special collections and archives—serve the learning and research needs of the entire campus.

The UI Libraries also serves as a resource for all Iowans, especially in its efforts to advocate for libraries statewide and its commitment to dismantling systemic racism. Regionally, UI Libraries provides access to health information to health professionals and the public. Globally, the Libraries shares University of Iowa research and creative work through its open access repository, Iowa Research Online.

UI Libraries is a member of the Association of Research Libraries and regularly collaborates with other libraries in the Big Ten Academic Alliance, as well as with libraries at Iowa State University and the University of Northern Iowa. Since 1884, UI Libraries has been a depository for federal documents, maintaining its status as the regional depository library for Iowa as part of the Federal Depository Library Program.

Unique resources

Alongside extensive research materials, research services, access to databases, and more, UI Libraries offers facilities, collections, and services available nowhere else.

Network of the National Library of Medicine (NML) office for the Greater Midwest Region

The UI’s Hardin Library for the Health Sciences serves as the NML office for the Greater Midwest Region (GMR). By collaborating, training, and funding more than 1,100 health centers, health departments, community organizations—as well as medical, public, and school libraries in a 10-state region—the GMR supports the mission of the NML to advance the progress of medicine and improve public health through access to health information. This role has become even more crucial during the pandemic. The GMR has submitted grant proposals to help fund efforts to increase public access to information about preventing the spread of COVID-19 and presented or hosted webinars offering COVID-19 information.
Main Library Learning Commons
The Learning Commons is a tech-infused, flexible, comfortable learning space with a one-stop academic help center. The facility provides a hub for teaching, learning, and study, including group study spaces, a 45-seat Transform, Interact, Learn, Engage (TILE) classroom, a service desk, and a cafe.

One Button Studios
Located in the Main Library and the Hardin Health Sciences Library, the One Button Studios are valuable tools for students to record themselves for classes and mock interviews. Students can review the video to identify verbal tics, hand gestures, and facial expressions that detract from their verbal performance.

Iowa Digital Library
Showcasing more than 1 million digital objects created from UI holdings, the Iowa Digital Library (IDL) provides global online access to illuminated manuscripts, historic maps, fine art, historic newspapers, Iowa history documents, and more. The IDL also includes DIY History, UI Libraries’ crowdsourced transcription platform. More than 86,000 pages of primary source materials have been transcribed via this award-winning resource.

Special Collections and University Archives
More than 200,000 rare books dating back to the 15th century, 1,100 manuscript collections, 8,000 feet of records documenting UI history, and more are available to researchers. Collections include the Iowa Women’s Archives and the International Dada Archive, as well as others covering topics ranging from the Civil War to science fiction, Chautauqua and vaudeville performers, political cartoons, and screenwriting. Tens of thousands of pamphlets, photographs, posters, sound recordings, and oral histories also are available.

Digital Scholarship and Publishing Studio
The Digital Scholarship and Publishing Studio collaborates with faculty and students on the digital design, implementation, and circulation of their research—particularly the digital humanities. The studio embraces scholarly creativity and encourages interdisciplinary research and multiplatform circulation. In this manner, the studio helps scholars tailor the presentation and application of their research to a variety of audiences.

Main Library Gallery
The gallery provides additional learning resources for campus by displaying items from UI Libraries’ special collections, traveling exhibits, and more.
International Programs supports international students; develops, promotes, and manages study abroad; and facilitates funding, training, and teaching. It is home to several academic centers and programs that focus on global or area studies. It also offers K–12 outreach programs and intercultural training for UI students, faculty, and staff.

Study abroad students
As the focus for Iowa’s study abroad options, International Programs helps develop new initiatives and supports students before, during, and after their travels. Study abroad options include credit-bearing programs of varying length as well as global volunteer and internship opportunities.

Scholars
International Programs staff help faculty and students locate funding for research and other projects, including support from the Fulbright Program, Stanley grants, the National Endowment for the Arts, and others. Academic centers and programs foster research connections and help students expand their knowledge and credentials.

Campus community
International Programs, in collaboration with the Office of Diversity, Equity, and Inclusion, offers intercultural training simulation exercises and educational programs to help UI students, scholars, faculty, and staff recognize differences and develop effective strategies to respond to them.

Visitors and partners
International Programs hosts international delegations visiting the UI, supports events that highlight international connections, and works with the UI Center for Advancement to engage alumni living abroad.

K–12 classes
International Programs, along with the Stanley Foundation, each year sponsors the Global Education Institute for Teachers. International Programs also works with area schools to present volunteer international speakers through the International Classroom Journey program.

People everywhere
Public communication initiatives include the live, monthly WorldCanvass program, which is recorded and distributed in video and podcast form. WorldCanvass is an interview program that draws on the expertise of UI faculty, staff, students, and community members for discussion of globally focused issues.

Reporting positions
Assistant provost
Douglas Lee

Centers and programs
Iowa Global Health Network
Korean Studies Research Network
Latin American Studies Program

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UNIVERSITY OF IOWA HEALTH CARE

The Vice President for Medical Affairs serves as the administrative leader for University of Iowa Health Care, which represents the integrated health care enterprise of the university. UI Health Care is composed of UI Hospitals & Clinics, the UI Roy J. and Lucille A. Carver College of Medicine, and UI Physicians, the multispecialty medical and surgical group practice.

UI Health Care functions as a fully integrated academic health system, with a single leadership structure and closely aligned strategic priorities. This integration helps foster streamlined decision-making, coordinated allocation of resources, and flexibility in adapting to changes in health care. It enables UI Health Care to lead the way in providing tertiary- and quaternary-level patient care, educating future medical and allied health professionals, and conducting significant leading-edge research.

Statewide impact

UI Health Care impacts every one of Iowa’s 99 counties, delivering expert care to patients in communities across the state. Additionally, UI Health Care provided more than $334 million of value in community benefits to Iowa communities in fiscal year 2018. Community benefits are programs and services that address identified community health needs, regardless of source or availability of payment, and provide measurable improvement in health care access, health status, and the use of health care resources.

Outreach clinics

UI Health Care operates 80 adult and pediatric specialty care clinics in 20 communities across Iowa. UI pediatric specialty care also is provided at the state’s 13 Child Health Specialty Clinics (CHSC). UI providers also provide telemedicine services at the 13 CHSC sites as well as 18 UI locations, five UI outreach clinic locations, 26 non-UI sites, and 10 state facilities.

Critical Access Hospital Network

UI Health Care serves as the hub for a consortium of 10 Iowa critical access hospitals, enhancing access to quality health care in rural communities. The network provides continuity of care, access to the same electronic medical records, development of best practices through shared education opportunities, and other services.

Regional clinical education

Real-life medical clerkships with UI alumni are offered to medical students, and more than 400 alumni participate every year. In addition, UI students in medicine and other health professions, including pharmacy, gain experience and meet community needs at six regional centers affiliated with the Carver College of Medicine—in Cedar Rapids, Davenport, Des Moines, Mason City, Sioux City, and Waterloo. The centers also provide training sites for family medicine residents, helping to meet Iowa’s need for primary care physicians.

KEY FACTS

CLINICAL SERVICES (FY 2019)

Inpatient total beds
845
Physicians and dentists, including residents and fellows
1,814
Professional nurses
2,477
Other hospital and professional staff
6,088
Volunteer service hours
123,912
Inpatient admissions
36,068
Total outpatient clinic visits
1,082,647
Total patient days of care
244,607
Emergency-trauma center visits
55,956
Patients transported by air mobile critical care services
1,129
Major surgeries
34,736
Minor surgical procedures
154,669
Births
2,433
University of Iowa Hospitals & Clinics

Recognized as one of the best hospitals in the United States, University of Iowa Hospitals & Clinics is a regional referral center and the clinical nucleus of UI Health Care and is Iowa’s only comprehensive academic medical center. In conjunction with the Carver College of Medicine and other health science colleges at the university, UI Hospitals & Clinics provides world-class, family-oriented health care, extensive medical research, and comprehensive teaching programs for many health care professions.

In fiscal year 2019, patients came from every county in Iowa, across the country, and around the world for the expert care available at UI Hospitals & Clinics and UI Stead Family Children’s Hospital. With 845 total inpatient beds, the hospitals recorded more than 36,000 acute admissions. More than 1 million clinic visits were also recorded—about 852,000 on-campus clinic visits and more than 164,400 visits to off-campus clinics affiliated with UI Hospitals & Clinics.

Health care was delivered in adult and children’s services by more than 1,800 providers and dentists, including 579 resident physicians and 225 fellow physicians, more than 4,750 nurses and nursing staff, and more than 6,000 other professional and support staff members. With 19 clinical disciplines and more than 250 specialty and sub-specialty clinics, UI Hospitals & Clinics offers the most comprehensive health care in the state.

Recognition for UI Hospitals & Clinics

UI Hospitals & Clinics is consistently ranked each year by U.S. News & World Report as one of the nation’s “Best Hospitals.” Nationally ranked adult care specialties in 2020–21:

- Cancer
- Ear, nose, and throat
- Gynecology
- Ophthalmology

Nationally ranked pediatric specialties in 2020-21:

- Diabetes and endocrinology
- Neonatology
- Nephrology
- Neurology and neurosurgery
- Orthopedics

The new hospital features all private patient rooms on five levels. Several new technologies and services are available to pediatric patients and families, including:

- Dedicated pediatric pharmacy
- All-private post-anesthesia care unit, prep/recovery, and infusion rooms
- An imaging and procedure suite that combines imaging, sedation, procedures, and recovery in one place. This includes one of the world’s most advanced CT scanners. It is only the fourth in the world and first of its kind in the United States.
- Oneview, an interactive education and entertainment system.
- A lead-lined patient room and exam room for patients whose treatment requires high doses of radiation is located in the UI Dance Marathon Pediatric Cancer Center. UI Stead Family Children’s Hospital is one of fewer than a dozen children’s hospitals in the country with this capability.

Recognition for UI Stead Family Children’s Hospital

UI Stead Family Children’s Hospital is ranked by U.S. News & World Report as one of the nation’s “Best Children’s Hospitals,” receiving this annual recognition for pediatric health care since 2009. It is the only nationally ranked children’s hospital in Iowa.

Nationally ranked pediatric specialties in 2020-21:

- Cardiology
- Diabetes and endocrinology
- Developmental and behavior health
- Gastroenterology
- Hematology and oncology
- Nephrology
- Neonatology
- Neurology and neurosurgery
- Orthopedics
- Ophthalmology
- Pulmonology
- Radiotherapy
- Surgery
- Transplant

University of Iowa Stead Family Children’s Hospital

Iowa’s only comprehensive children’s hospital moved into a new home in February 2017: UI Stead Family Children’s Hospital. The stunning new facility provides a healing environment designed specifically to improve the health and well-being of children and their families.

The building’s distinctive oval design and inclusion of onstage and offstage areas facilitates patient- and family-centered care and increases efficiency. The 14-level facility is connected to UI Hospitals & Clinics on seven levels for convenient and quick access.

University of Iowa Physicians

The premier multispecialty medical and surgery group practice in Iowa, UI Physicians comprises more than 900 physicians in 19 clinical departments and provides medical staff for UI Hospitals & Clinics, as well as faculty for the Carver College of Medicine.

Created in 2006, UI Physicians provides care in every medical specialty at UI Hospitals & Clinics, in specialty outreach clinics with community and provider partners across the state, and in off-site specialty and primary care clinics, primarily in Johnson County and eastern Iowa. UI Physicians also provides operational oversight to the UI Hospitals & Clinics Patient Appointment Center, greatly improving patient access to primary and specialty care clinics.

UI Physicians provides operational leadership of UI Health Care’s multispecialty clinic at Iowa River Landing, which has more than 80 providers and is located in an upscale retail center in nearby Coralville.

UI Physicians brings the best of academic medicine to our patients: quality, innovative clinical care with exceptional outcomes enhanced by the benefits of knowledge gained through discovery, and ongoing education of the next generation of health care professionals.
UI HEALTH CARE LEADERSHIP

Vice President for Medical Affairs: J. Brooks Jackson

Jackson became vice president for medical affairs and dean of the Roy J. and Lucille A. Carver College of Medicine in November 2017. In addition to serving as the Tyrone D. Artz Dean of the Carver College of Medicine, Jackson is a professor in the college’s Department of Pathology and is board certified in pathology and blood-banking. He also is an internationally recognized AIDS researcher.

Prior to leading UI Health Care, Jackson served as the vice president for health sciences and dean of the medical school at the University of Minnesota, and chair of the University of Minnesota Health board of directors and the University of Minnesota Physicians board. He previously led the pathology department at the Johns Hopkins University School of Medicine. He holds an MBA and MD from Dartmouth College in New Hampshire and completed his residency in pathology at the University of Minnesota.

Reporting positions
Associate vice president and CEO, UI Hospitals & Clinics
Suresh Gunasekaran
Executive dean, Carver College of Medicine
Patricia Winokur
Executive director, UI Physicians
Douglas Van Daele
Associate vice president for human resources
Jana Wessels
Associate vice president for information systems
Lee Carmen
Associate vice president for finance and chief financial officer
Bradley Haws
Associate vice president for legal affairs
Joseph Clamon
Associate vice president for marketing and communications
Kathy Dean
Chief of staff
Karen Butler
Assistant vice president for population health and external affairs
Jennifer Vermeer

Reporting units
Carver College of Medicine
University of Iowa Hospitals & Clinics
Stead Family Children’s Hospital
University of Iowa Physicians

Financial performance

UI Health Care has seen steady growth in revenues, strong bond ratings, and an established record of managing to targeted revenues and adopting best practices in billing, coding, and documentation. UI Health Care’s budget for fiscal year 2019 totaled more than $2.5 billion.

UI Health Care revenues FY 2019 (in millions)

<table>
<thead>
<tr>
<th>Category</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>Patient care</td>
<td>$2,130.2</td>
</tr>
<tr>
<td>General education funds</td>
<td>$73.3</td>
</tr>
<tr>
<td>Other operating revenue</td>
<td>$229.7</td>
</tr>
<tr>
<td>Extramural funding</td>
<td>$127.1</td>
</tr>
<tr>
<td>State appropriations</td>
<td>$2.4</td>
</tr>
<tr>
<td>$2,461.5</td>
<td></td>
</tr>
</tbody>
</table>

UI Health Care expenses FY 2019 (in millions)

<table>
<thead>
<tr>
<th>Category</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>Personnel</td>
<td>$1,390.7</td>
</tr>
<tr>
<td>Repairs and maintenance</td>
<td>$107.8</td>
</tr>
<tr>
<td>Services</td>
<td>$20.6</td>
</tr>
<tr>
<td>Licenses, fees, and operating expenses</td>
<td>$144.2</td>
</tr>
<tr>
<td>Supplies</td>
<td>$541.8</td>
</tr>
<tr>
<td>Depreciation/ amortization</td>
<td>$110.9</td>
</tr>
</tbody>
</table>

Carver College of Medicine faculty and staff also conduct biomedical research that has led to some of the most important discoveries in treatment for cancer, heart attack, stroke, eye diseases, hearing loss, genetic diseases, birth defects, and many other conditions.

And, through its educational mission, the Carver College of Medicine trains the next generation of health care providers, researchers, educators, and policymakers. Students in the college learn in an atmosphere of scholarship, humanism, and collaboration. They develop proficiency in navigating changes in scientific and technological information, building communication and other necessary ancillary skills, and facilitating collaborative interactions with colleagues and other health care professionals.

Carver College faculty and staff also conduct biomedical research that has led to some of the most important discoveries in treatment for cancer, heart attack, stroke, eye diseases, hearing loss, genetic diseases, birth defects, and many other conditions.

The college is responsive to the needs of society and the state of Iowa through its commitment to excellence in its programs and people. Medical services provided by Carver College of Medicine faculty at UI Hospitals & Clinics range from routine primary care to sophisticated care of patients with complex and rare conditions. The full spectrum of specialty and subspecialty care draws patients from Iowa, the region, and the world.

Medical education on the University of Iowa campus dates back to 1870, making the university home to one of the nation’s first co-educational medical schools. Today, the Carver College of Medicine serves as the centerpiece of the university’s health sciences campus, with three inextricably linked missions of education, research, and service.

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Carver College of Medicine

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Carver College faculty and staff also conduct biomedical research that has led to some of the most important discoveries in treatment for cancer, heart attack, stroke, eye diseases, hearing loss, genetic diseases, birth defects, and many other conditions.
The University of Iowa health sciences campus is composed of five health colleges (dentistry, nursing, medicine, public health, and pharmacy), UI Hospitals & Clinics, and the Iowa City Veterans Affairs Health System, all housed near each other on the west side of the Iowa River. Together, they make up one of the nation’s foremost academic health centers.

In addition, several other related buildings and units support research and learning, including the Hardin Library for the Health Sciences that serves the combined information and research needs of the colleges of dentistry, medicine, nursing, pharmacy, and public health, UI Hospitals & Clinics, and the Department of Communication Sciences and Disorders in the College of Liberal Arts and Sciences.

Health Sciences Policy Council

The Health Sciences Policy Council is composed of deans of the health sciences colleges, the executive vice president and provost, the vice president for medical affairs (VPMA), and other select members.

The council, which is co-chaired by the provost and VPMA, meets monthly throughout the academic year, and members share information of interest and potential consequence to the health sciences and the university. In addition, the council:

- Receives information and policy for action or potential awareness from other university officials.
- Sets the annual agenda for joint activities.
- Advises university officials on health sciences matters.
- Promotes interdisciplinary collaboration.
- Advocates for the health of Iowa citizens, the university, and the health sciences.
CENTER FOR ADVANCEMENT
Creating opportunities for everyone to stay engaged is at the core of the University of Iowa’s commitment to advancement, which encompasses all that our alumni and friends do to strengthen the university.

The mission of the UI Center for Advancement is to advance the UI through engagement and philanthropy. The center was formed in January 2018 by joining the UI Alumni Association and the UI Foundation to better serve our alumni and friends in the state, the region, throughout the country, and around the world.

The Center for Advancement is committed to engaging everyone who loves the UI—alumni, fans, patients, art lovers, students, parents, and friends—through programming, events, and opportunities to give back.

A nonprofit IRC Sec. 501(c)(3) organization, the UI Center for Advancement is an independent organization and the preferred channel for private contributions that benefit all areas of the university. Located in the Levitt Center for University Advancement, the organization is governed by a volunteer board of directors that elects officers and appoints leadership. The center’s work also is guided by its volunteer Alumni Leadership Council, which serves as the alumni advisory body and includes alumni representing areas across campus.

The UI Center for Advancement is an operational name for the State University of Iowa Foundation. The foundation was organized in 1956 (and incorporated in 1957) to meet needs beyond those provided for by state support, and to reach new levels of distinction by generating significant private gift support.

Professional fundraising

The staff of the UI Center for Advancement develop relationships with alumni and friends of the university to assist those individuals in matching their philanthropic intentions with the university’s identified fundraising priorities. Development officers work on behalf of specific colleges and units, traveling across the state and country to meet with individual donor prospects to engage them with philanthropic opportunities. Regionally assigned major gift officers work closely with the constituent unit development officers, broadening the prospect pool. In addition, principal gifts officers serve every area of the university.

Alumni engagement

The Office of Alumni Engagement staff focuses on three areas. The regional team concentrates on the 66% of alumni who live outside of Iowa and growing our robust Iowa Club program. The educational programs team is focused on lifelong learning, family programs, recent graduate programs, and student initiatives. And the campus and volunteer engagement team is a daily liaison with our campus partners in the colleges and units to coordinate our advancement efforts. The Office of Alumni Engagement coordinates the Alumni Leadership Council, a group of representatives from every college, a recent graduate, an Iowa Club leader, a former student-athlete, and an arts representative, that guides alumni initiatives.

UNIVERSITY OF IOWA CENTER FOR ADVANCEMENT
Center for Advancement services

Critical to engagement is data management. The UI Center for Advancement maintains a comprehensive database of several hundred thousand alumni records and interactions. Technical staff ensure data integrity and security as well as create sophisticated reporting tools needed to garner critical details about alumni and friends.

While the IT staff manage the technical aspects of the database, the prospect management and data analytics staff cull and analyze the information that is necessary to identify likely donor prospects based on thorough review of the donor’s individual interests, engagement, and giving history.

The planned giving staff provide expertise in the specific legal and financial options available to donors for deferred gifts. Although these gifts often do not provide immediate funds to a program, they are typically in support of endowments, which provide funds in perpetuity.

The stewardship staff assist development officers with ongoing communication to donors to share the impact of their gifts. Acknowledgment, recognition, and reporting are customized as much as possible to meet the donor’s individual needs.

The department of annual giving develops sophisticated direct marketing strategies through the use of data mining and reporting tools. Alumni and friends are solicited for the programs to which they have indicated an affinity in the past. The Annual Giving program also provides a critical pipeline for future major gifts.

The communications department is a creative team of writers, editors, designers, photographers, and web professionals who regularly assist staff with marketing and communications tools to promote programs, events, and giving.

Events staff coordinate a myriad of donor-focused events including individual interactions with university and college leadership, alumni and donor outreach activities across the country, dedication ceremonies, donor recognition events, and campus events including football pre-game activities and personalized donor weekend events.

The finance department plays a critical role in the development process. Beyond processing the thousands of gifts received each year, the finance team ensures accuracy in reporting and regulatory compliance, including financial statements, tax returns, audit services, and donor intent compliance to ensure the best financial stewardship of donor funds.

The legal staff ensure regulatory compliance including charitable registrations and biannual state reporting.

The investment staff focuses on the management of the long-term pool with the goal of maximizing risk-adjusted, long-term real returns while maintaining fiduciary responsibility over all investment decisions. This group also oversees the management of the center’s operating pools, which invest shorter-term funds that can be used at any time.
INTERCOLLEGIATE ATHLETICS

The Iowa Department of Intercollegiate Athletics’ mission and strategic plan can be summarized in one simple statement: Win. Graduate. Do it right.

The department provides administrative and coaching support, facilities, resources, and equipment to help student-athletes achieve their academic goals while participating in championship-caliber programs. The overall well-being of student-athletes and integrity of programs are paramount.

More than 200 full-time staff work with more than 650 student-athletes who compete in 24* sports. Fiscal responsibility, innovation, valuing the individual, respect for heritage, outreach, and leadership comprise other department values and commitments.

*On Aug. 21, 2020, the athletics department announced it will discontinue four of its 24 varsity sports programs at the conclusion of the 2020–21 academic year: men’s gymnastics, men’s and women’s swimming and diving, and men’s tennis.

Budget

In 2019-20, the UI athletics department’s annual operating budget was $125 million, with 100% of the revenue generated by the department through external funding. The majority of revenue is derived from traditional revenue sources: Big Ten Conference revenue share (including media rights), sales of tickets to athletic events on campus, and contributions from loyal Hawkeye fans in Iowa and across the country.

The impact of COVID-19 on the 2020–21 operating budget has been significant. A reduction in revenues of about $100 million was anticipated. Measures have been taken to reduce expenses by about $26 million. The department projected an initial shortfall of $75 million, which is anticipated to be lower, based on playing limited Big Ten football and winter sports schedules. Athletics is currently working with the university on an internal financing plan, in which the department will repay the operating deficit over time.

Facilities

Iowa’s athletic facilities are clustered in two areas: west campus facilities including the iconic Kinnick Stadium, Carver-Hawkeye Arena, Duane Banks Baseball Field and Indoor Track Facility; and the Hawkeye Campus farther west along Mormon Trek Boulevard, which includes practice and game venues for soccer, field hockey and men’s and women’s tennis. The Cretzmeyer Track and Bob Pearl Softball Field are located along Second Street (Highway 6) in Coralville.

Recent projects include:

Soccer Operations Facility
Construction began in November 2020 on a $4 million state-of-the-art soccer operations facility on the west side of the Iowa Soccer Complex. The facility, funded entirely by private support, will include a spacious locker room and lounge/team room that will dramatically improve Iowa soccer student-athletes’ efficiency and experience while creating a “one-stop home” for Iowa women’s soccer.

The Russell and Ann Gerdin Athletic Learning Center
The Russell and Ann Gerdin Athletic Learning Center, which provides academic support to nearly 650 student-athletes, opened in 2003 and completed a $6 million renovation in spring 2018. The renovations added new study spaces, including collaborative study areas, and a café on the first floor. The additions also included finishing the third floor, which had been an empty space since the building opened.

Finkbine Golf Course, consistently rated one of the top golf courses in Iowa, opened a $10 million clubhouse in March 2020 thanks to a generous donor. The approximately 19,000-square-foot facility includes a full kitchen/dining/banquet event space, men’s and women’s locker rooms, an accessible retail pro shop, and administrative offices.

Iowa Wrestling Training Facility
Plans are underway to build a new wrestling training facility to meet the needs of one of the most successful wrestling programs in the country. The proposed facility, funded entirely by gifts, will be located south of Carver-Hawkeye Arena and connected to the arena by a tunnel. It will include an expanded training space and feature a Hall of Champions that showcases the program’s legendary history—including 23 NCAA team titles, 35 Big Ten Conference team titles, 84 NCAA individual championships, and 335 All-America honors.

Kinnick Stadium North End Zone project
An $89 million renovation, the Kinnick Edge project was completed before the 2019 Iowa Football season. It replaced the existing general admission seating bowl in the north end zone with upper and lower general admission seating bowls, two concourses, and a premium club.

Russell and Ann Gerdin Athletic Learning Center
The Russell and Ann Gerdin Athletic Learning Center, which provides academic support to nearly 650 student-athletes, opened in 2003 and completed a $6 million renovation in spring 2018. The renovations added new study spaces, including collaborative study areas, and a café on the first floor. The additions also included finishing the third floor, which had been an empty space since the building opened.

In 2019–20, five Hawkeyes were named Big Ten Athlete of the Year in their respective sports: Spencer Lee in wrestling, Luka Garza in men’s basketball, Kathleen Doyle in women’s basketball, Laulauga Tausaga in indoor track (field), and Wayne Lawrence in indoor track.
Budget

Iowa’s athletic programs are 100% self-supporting, using zero state appropriations or tuition dollars. The department’s FY2020 operating budget was $124.8 million.

<table>
<thead>
<tr>
<th>Primary revenue sources (in millions)</th>
<th>Sports expenses (in millions)</th>
</tr>
</thead>
<tbody>
<tr>
<td>Philanthropic support $28.2</td>
<td>Debt service and transfer to reserves $23.2</td>
</tr>
<tr>
<td>Multimedia agreement $7.7</td>
<td>Scholarships and student-athlete food costs $14.2</td>
</tr>
<tr>
<td>Ticket sales $27.0</td>
<td>Salaries and wages $43.8</td>
</tr>
<tr>
<td>Big Ten Conference contributions $53.8</td>
<td>Sports expenses (team travel, equipment, recruiting, etc.) $14.3</td>
</tr>
<tr>
<td>Ticket sales $27.0</td>
<td>Salaries and wages $43.8</td>
</tr>
</tbody>
</table>

ATHLETIC DEPARTMENT LEADERSHIP

Henry B. and Patricia B. Tippie Director of Athletics Chair: Gary Barta

Barta was named director of athletics at Iowa in 2006 and in 2017 was appointed the Henry B. and Patricia B. Tippie Director of Athletics Chair. He is the current chair of the College Football Playoff selection committee and was recognized by the National Association of Collegiate Directors of Athletics as a 2015–16 Under Armour Athletics Director of the Year. In 2019, he received a contract extension at Iowa through 2024. Barta previously served as athletic director at the University of Wyoming and senior associate athletic director at the University of Washington. He earned a bachelor’s degree at North Dakota State University, where he later worked as director of development.

Reporting positions

- Deputy director of athletics/senior women’s administrator: Barbara Burke
- Associate athletics director for compliance: Lyla Clerry
- Assistant athletics director/chief financial officer: Greg Davies
- Senior associate athletics director/revenue and external relations: Matt Henderson
- Associate athletics director for student-athlete academic services/IL interim associate vice president for diversity, equity, and inclusion: Liz Tovar
- Senior associate athletics director for internal operations: Marcus Wilson
- Associate athletics director for student-athlete academic services: Todd Waikel

Women’s sports (and coaches)

- Basketball (Lisa Bluder)
- Cross Country (Randy Hasenbank)
- *Diving (Todd Waikel)
- Gymnastics (Larissa Libby)
- Rowing (Andrew Carter)
- Soccer (Dave DiIanni)
- Softball (Renee Gillispie)
- *Swimming (Marc Long)
- Tennis (Sasha Schmid)
- Track and Field (Joey Woody)
- Volleyball (Vicki Brown)

Men’s sports (and coaches)

- Baseball (Rick Heller)
- Cross Country (Randy Hasenbank)
- *Diving (Todd Waikel)
- Golf (Megan Menzel)
- Gymnastics (J.D. Reive)
- Football (Kirk Ferentz)
- Golf (Tyler Stith)
- *Gymnastics (J.D. Reive)
- *Swimming (Marc Long)
- *Tennis (Ross Wilson)
- Track and Field (Joey Woody)
- Wrestling (Tom Brands)

Budget

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CAMPUS FACILITIES AND INFRASTRUCTURE
FACILITIES AND INFRASTRUCTURE

From the stately stone buildings of the Pentacrest to award-winning designs like Art Building West, the University of Iowa campus mixes striking classic design and modern architecture with open green space, pedestrian- and bike-friendly navigation, public art, and seamless integration into the larger Iowa City community.

Campus planning and major projects

Comprehensive, long-range planning processes and an ever-growing emphasis on sustainability guide capital projects. UI facilities planning is based on the premise that the Master Plan is an ongoing planning process that has no beginning or end.

Campus planning

The campus planning process is designed to assure the university’s facilities, grounds, and infrastructure continually align with its programs’ current operations as well as its future aspirational needs. The process was developed with input from more than 300 people over an 18-month period representing the academic, research, student life, athletics, health care, administrative, support, and service communities.

Space informs numerous elements within the campus planning process. A unit’s space needs are identified using a comprehensive model, then included in the ongoing University Space Plan.

Major projects

The university has an ever-evolving physical development plan that includes building, site, and infrastructure projects needed to advance the master planning. These include the maintenance, modernization, replacement, and development of buildings, roadwork, landscape, and infrastructure. Currently, the university is focusing on improving the quality and use of its current assets and their ability to support its programs. In fall 2020, major studies and projects include:

Planning and programming

• Modernization of the historic Pentacrest buildings, Main Library, Jefferson Building, Old Museum of Art, and historic Art Building
• Potential development of a new well-being center, expansion of the Tippie College of Business, and consolidation of the College of Public Health
• Renovation and replacement of numerous Carver College of Medicine spaces.
• New wrestling practice facility adjacent to Carver-Hawkeye Arena

Projects in design and construction

• Stanley Museum of Art
• Women’s Soccer Complex Facility
• Lindquist Center (College of Education) building upgrades
• Razing of Seashore Hall and site restoration
• North Liberty medical office building development
• Numerous campus and health care-related renovations and projects.

Program space needs are then included in the Master Plan, which takes into account the university goal to improve facility use, quality of buildings, site, and infrastructure. This approach provides opportunities to address program needs in an adaptable, efficient, and cost-effective manner. Campus Planning and Development manages the process with support from the Master Planning Team, Campus Planning Committee, and the Campus Development Team.
THE IOWA CITY COMMUNITY
IOWA CITY

There’s a reason people relocate to the Iowa City area. Picture a top-notch educational and research institution offering some of the nation’s best (and largest) health care facilities. A variety of arts and cultural events, hiking and biking trails galore, a mix of independent shops and major retailers, along with local breweries and farm-to-table restaurants. Combine these with a welcoming and safe community, and it’s not hard to see why the Iowa City area often is ranked as one of the most livable communities in the nation.

In summertime, Iowa City sponsors weekly live music downtown, and year-round renowned poets, writers, artists, historians, scientists, and others speak or perform at university or local venues. Excellent public schools, safe and comfortable neighborhoods, and a highly educated population mean that Iowa City frequently appears high on “best-place-to-live” rankings in national publications.

The nearby countryside, scenic state parks, and the Iowa River provide many opportunities for walking, biking, kayaking, and boating. Twenty miles north is Cedar Rapids, Iowa’s second-largest city, home to the Eastern Iowa Airport and a population of about 120,000. And Chicago, St. Louis, Kansas City, Omaha, and Minneapolis/St. Paul are within easy driving distance.

Community websites
- City of Coralville: coralville.org
- City of Iowa City: iowacity.gov
- City of North Liberty: northlibertyiowa.org
- City of Solon: solon-iowa.com
- City of Tiffin: tiffin-iowa.org
- Johnson County: johnsoncountyiowa.gov
- Iowa City Community School District: iowacityschools.org

Iowa City is a welcoming community, with more than 20% of its population from racially diverse backgrounds.
Rankings and recognition

2019
- Iowa City No. 2 Most Fitness-Friendly Places for 2020, Smart Asset
- Iowa City No. 19 of 100 Best Places to Live, Money
- North Liberty No. 36 of America’s 50 Best Cities to Live, USA Today
- Iowa City No. 3 of Top 20 Best US Cities for College Grads, Business Insider
- Iowa City No. 4 of Top 100 Places to Live, Livability
- Iowa City No. 3 of 15 Best Places to Get a Fresh Start, Livability

2018
- Iowa City No. 7 of Top 40 Cheap and Charming Places to Retire, MSN Money
- University of Iowa Hospitals & Clinics ranks among the top 100 employers (No. 23 for health systems) in Forbes’ listing of Best Employers for Women
- Coralville one of the Top Ten Places to Live for Under $40,000 a Year by AARP Magazine
- University of Iowa among the nation’s Safest College Campuses by ADT
- Iowa City one of SecurityChoice.com’s 100 Safest Places to Retire
- Iowa City No. 4 of Livability’s Top 100 Places to Live